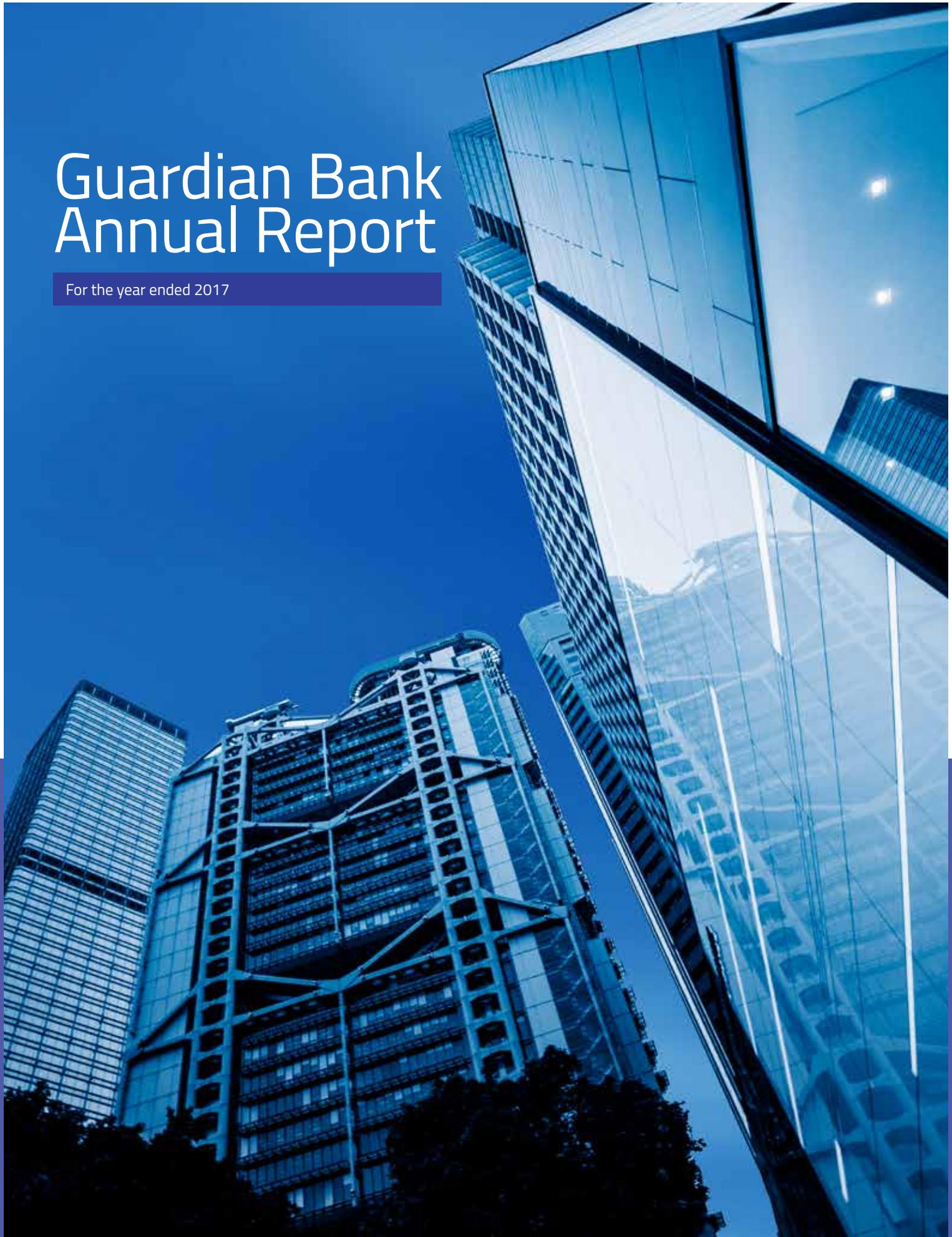




*Your Preferred Bank*

# Guardian Bank Annual Report

For the year ended 2017



**ANNUAL REPORT**  
**AND FINANCIAL**  
**STATEMENTS**  
**2017**

# Contents

Directors and statutory information	5
Chairman's report	7
Statement of corporate governance	9 – 10
Report of the directors	12 – 13
Statement of directors' responsibilities	15
Report of the independent auditors	17 – 18
Consolidated statement of profit and loss and other comprehensive income	20
Company statement of profit and loss and other comprehensive income	22
Consolidated statement of financial position	24
Company statement of financial position	26
Consolidated statement of changes in equity	28
Company statement of changes in equity	30
Consolidated statement of cash flows	32
Company statement of cash flows	34
Notes to the financial statements	36 – 81

# 01

## DIRECTORS AND STATUTORY INFORMATION

## DIRECTORS

Dr. Maganlal M Chandaria*	Chairman
Vasant K Shetty	Managing Director
Hetul D. Chandaria	Executive Director
Bhavnish Chandaria	Non-Executive Director
Rajeshwar Sahi*	Independent Non-Executive Director
Shantilal R. Shah	Independent Non-Executive Director
Dr. Samson Ndegwa	Independent Non-Executive Director
Mr. Ajay Shah	Independent Non-Executive Director
Brig (Rtd) Wilson A.C.Boinett	Independent Non-Executive Director (Appointed on 20th June 2017)

\* British

## SECRETARY

Jophece Yogo  
PO Box 69952-0040  
Nairobi

## BRANCHES

**Biashara Street**  
Guardian Centre  
PO Box 67437-00200  
Nairobi

**Ngong Road Branch**  
The Green House  
PO Box 9822-00200  
Nairobi

## AUDITORS

KPMG Kenya  
Certified Public Accountants  
8th Floor, ABC Towers  
Waiyaki Way  
PO Box 40612-00100 GPO  
Nairobi

**Westlands Branch**  
Brick Court House  
Mpaka Road  
PO Box 66568-00800  
Nairobi

**Nyali Branch**  
Links Plaza  
PO Box 34375-80118  
Nyali  
Mombasa

## REGISTERED OFFICE/ HEAD OFFICE

Guardian Centre  
Biashara Street  
PO Box 67437-00100 GPO

**Mombasa Road Branch**  
Tulip House  
PO Box 42060-00100  
Nairobi

**Nakuru Branch**  
Parana House  
Kenyatta Avenue  
PO Box 18633-20100  
Nakuru

## LAWYERS

Ochieng', Onyango, Kibet & Ohaga Advocates  
Coulson Harney Advocates  
AB Patel & Patel Advocates  
Nyairo & Co Advocates  
Kiruti & Co Advocates  
LG Menezes Advocates  
Ogolla Okello & Company Advocates  
Oyatta & Associates Advocates  
Iseme Kamau & Maema Advocates  
Kabiru & Company Advocates  
Anjarwalla & Khanna Advocates  
Taibjee & Bhalla Advocates

**Mombasa Branch**  
Oriental Building Nairobi  
Nkurumah Road  
PO Box 40619-80100  
Mombasa

**Eldoret Branch**  
Beharilal House  
Uganda Road  
PO Box 7685-30100  
Eldoret

**Kisumu Branch**  
Amalo Plaza  
Oginga Odinga Road,  
Central Square  
PO Box 2816-40100  
Kisumu

## CORRESPONDENT BANKS

DCB Bank, Mumbai (India)  
Standard Bank of South Africa Ltd  
Habib Bank (UK & NY)  
HDFC Bank Ltd, (India)  
Bank of India, Nairobi  
KCB Bank Kenya Ltd, Nairobi

# 02

## CHAIRMAN'S REPORT



**t** is my great pleasure to present the Annual Report and the Financial Statements of the Bank for the financial year ending 31st December 2017.

The financial sector posted the slowest growth during the financial year ending December 2017, the major contributor being the capping of interest rate. The sectors growth decelerated significantly to 3.1 percent during the year from 6.7 percent recorded during the previous year. This was due to weak performance of the economy, tightening of lending due to interest rate cap and increased use of alternative funding. Some of the sectors mainly the real estate, transport, hospitality etc. were badly affected. Banks have faced substantial increase in non-performing loans due to partly slow growth of economic activities and political turbulence during the year 2017. The non-performing loans of the bank has raised substantial to a level of 10.56 per cent as against 9.1 percent as at the end of December 2016.

With the background of the challenges faced by the Banking Industry, Guardian Bank has performed reasonably well during the financial year ending 31st December 2017. The total assets of the stood at Kshs. 15.802 billion as at 31-12-2017. The total deposit of the bank stood at Kshs. 13.118 billion and the gross advances stood at Kshs.10.336 billion. Bank had taken stringent measures in monitoring the borrowing accounts very closely and adopting rigorous vetting process of new credit applications. This has helped the bank in maintaining satisfactory assets quality. Bank has made sufficient provision towards the non-performing assets strictly as per the prudential guidelines issued by the Central Bank of Kenya. The net non-performing assets of the bank stood at Kshs. 432.596 million which is 4.19% of the gross advances as against the 10.56 percent of the Industry. The non-performing assets of the bank are fully covered by tangible security.

The bank has made a gross profit of Kshs. 280.971 mn. during the year. After making provision towards taxation and provision for non-performing assets, the net profit stood at Kshs. 160.022 mn. As in the earlier years, the shareholders of the Bank decided not to declare dividend but to plough back the entire profit to improve the capital base of the bank. As a result, the Core Capital of the bank stood at Kshs. 2.374 billion as at 31st December 2017 as against the statutory requirement of Kshs. 1.000 billion. Bank has been meeting all the statutory requirements. The liquidity ratio of the bank stood at 37.6 per cent as at 31st December, 2017 as against the statutory requirements of 20%. Bank has been strictly adhering to the guidelines issued by the Central Bank of Kenya.

The Board has established various Board level and Management level committees to guide the management and also laid down various policy documents which are regularly being revised depending up on the need and the developments in the Industry. The Board level committees are chaired by Independent Non-Executive Directors as required under the Prudential Guidelines. All the committees met regularly. During June 2017, Brig. (Retired) Wilson Boinett joined the Board as Independent Non Executive Director, after being duly vetted by the Central Bank of Kenya under 'fit & proper criteria'. Brig. (Retd.) Boinett held various senior positions in Kenya Military. He is also a businessman. His experience and contacts will be very valuable to the bank. The Board of the bank consists of nine directors of whom two are Executive Directors, two Non-Executive Directors and five Independent Non-Executive Directors. This is in line with the requirements under the Prudential Guidelines.

The day to day affairs of the bank is managed by qualified, experienced and dynamic professionals. Management is following an open door policy which has enabled the bank to fast track the decision making. The senior management also interacts regularly with the customers of the bank during the various customer get-together functions and solicits suggestions for the improvement of the bank's service. Staff meetings are held regularly at all the branches and Head office, thus enabling the staff at all levels to interact with the senior management staff. Regular meetings of the Branch Managers and the Heads of Department at Head Office are held wherein performances of the bank/branches are reviewed and necessary strategies are adopted.

Customer Service of the bank has been of very high standard which has enabled us to improve the performance of the bank substantially. Customer Service Committees are operating at every branch. These committees meet every month during which the committee members interact with few customers and get valuable suggestions.

I thank the members of the Board for their excellent co-operation and valuable guidance to the management from time to time for improving the performance of the bank. I also thank the KPMG Kenya, Bank's Statutory Auditors for their continued support and guidance.

My sincere gratitude goes to the Governor, the Officials of Central Bank of Kenya and the Ministry of Finance for their co-operation and valuable guidance from time to time.

I thank each and every member of the staff of Guardian Bank for their dedication, loyalty and best customer service and urge each one of them to continue to give their best in the development of the bank's business.

Thanking you,

**Dr. M. M. Chandaria, OGW.**

# 03

## STATEMENT OF CORPORATE GOVERNANCE

## Board/Management Committees

Tabulated below are Board/Management Committees, their composition and membership, functions and the frequency of meetings

	Credit Committee	Audit Committee	Risk Management Committee	Strategy Committee	Human Resource Committee	Assets & Liabilities Management Committee	Business Continuity Management Committee (BCM):
<b>Composition</b>	Non-Executive Directors, Managing Director Executive director	Non-Executive Directors.	Non-Executive Directors and Managing Director Executive Director	Managing Director, Executive Director, Chief Executive officer, Senior Management	Managing Director, Executive Director, Chief Executive officer, Senior Management	Managing Director, Executive Director, Chief Executive officer & Senior Management	Senior Management
<b>Chairman</b>	Dr. Shantilal R. Shah	Mr. Raj Sahi	Dr.Samson Ndegwa	Mr.Hetul D. Chandaria	Mr.Vasant K. Shetty	Mr.Vasant K. Shetty	Mr. K.R. Sahasramanam
<b>Members</b>	Dr. Maganlal M. Chandaria  Mr. Raj Sahi  Mr.Vasant K. Shetty  Mr.Hetul D. Chandaria	Dr. Shantilal R. Shah  Mr. Ajay Shah  Mr. Bhavnish Chandaria	Brig (Rtd) Wilson A.C.Boinett  Mr.Vasant K. Shetty  Mr.Hetul Chandaria  Mr. Bhavnish Chandaria	Mr. Vasant K. Shetty  Mr. N. Sabesan  Mr. K.R. Sahasramanam  Mr. N.P. Thaker  Mr. Joseph Wachira  Ms. Shilpa Shah  Mrs Lorraine Miranda  Mr. Raj Sehmi  Ms Grace Nyende  Mr. G.S. Matharu  Mr. Imtiaz Harunani	Mr.Hetul Chandaria  Mr. N. Sabesan  Mr. K.R. Sahasramanam  Mr. N.P. Thaker  Mr. Joseph Wachira  Mrs Lorraine Miranda  Mr. K. Solanki	Mr.Hetul Chandaria  Mr. N. Sabesan  Mr. K.R. Sahasramanam  Mr. N.P. Thaker  Mr. Joseph Wachira  Mrs Lorraine Miranda  Mr. K. Solanki	Mrs Lorraine Miranda  Mr. Thaker  Ms.Grace Nyende  Ms. Shilpa Shah  Mr. Joseph Wachira
<b>Main Functions</b>	Review and oversee the lending policy of the bank, sanctioning new/ review credit proposals within the delegated authority, evaluate / review bank's risk under Credit Risk Management	To ensure that the financial statements are prepared in timely and accurate manner, review internal controls, review the management report of external auditors, comply with CBK inspection report, approve annual audit plan, and review internal audit report.	Review/ Implementation of Risk Management Framework  -Review/Monitor and deliberation on risk mitigation approach.  -Enhance overall risk awareness and control.	Drawing short term/long term business strategy of the bank, preparation of annual business budget, monitoring the Performance of the branches vis-à-vis the target, marketing/ publicity, branch expansions.	Selection / recruitment, promotions, performance review, disciplinary issues, staff training, staff welfare, preparation/ updating of HR Policy of the bank.	Compliance with the legal and regulatory requirements, monitoring the liquidity of the bank, take investment decision, fix rate of interest on deposit/bank's lending Rate, evaluate / review liquidity risk management, interest rate risk management price risk management.	"BCM Team" is responsible for  - Protecting the interest of stake holders and meeting CBK compliance/legal requirements,  - Developing disaster mitigation and resumption strategies for various business process,  - Allocate resources for Disaster Recovery centre  - Creating awareness amongst staff about the Disaster Recover Management, - Facilitating creation and updating of Business Continuity Policy,
<b>Frequency of Meetings</b>	Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Monthly	Quarterly

## STATEMENT OF CORPORATE GOVERNANCE (CONTINUED)

### Board Meetings Attendance

Names	28.03.17	21.06.17	19.09.17	06.12.17	% Attendance
Maganlal M. Chandaria	X	X	X	X	100%
Vasant K. Shetty	X	X	X	X	100%
Hetul Chandaria	X	X	X	X	100%
Rajeshwar Sahi	-	X	X	-	50%
Shantilal R. Shah	X	-	X	X	75%
Ajay Shah	X	X	-	X	75%
Samson Ndegwa	X	X	X	X	100%
Bhavnish D. Chandaria	X	X	X	X	100%
Brig(Rtd) Wilson A.C.Boinett		-	X	-	33%

X Present

- Absent

### Evaluation of the Board of Directors

An annual evaluation of the Board of Directors was undertaken in 2017 and every other year, as required by the Central Bank of Kenya.

# 04

**REPORT OF THE DIRECTORS**  
**FOR THE YEAR ENDED 31**  
**DECEMBER 2017**

**T**he directors have pleasure in submitting their report together with the audited financial statements for the year ended 31 December 2017 which disclose the state of affairs of the Group and the Company, in accordance with Section 22 of the Banking Act and the Kenyan Companies Act, 2015.

**1. Activities**

The company is licensed to operate as a bank under the Banking Act.

**2. Results**

The results for the year are set out on page 20.

**3. Dividend**

The directors do not recommend the payment of a dividend (2016 – Nil).

**4. Directors**

The directors who served during the year and up to the date of this report are set out on page 5.

During the year 2017, there were 4 (2016 – 4) scheduled board meetings and the attendance by the directors is as tabulated on page 10.

Evaluation of board of directors was suitably carried out as required by Central Bank of Kenya regulations.

**5. Business overview**

**Performance**

Despite various challenges and uncertainties, more particularly confidence crisis in the banking industry, which has led to movement of large volume of deposit from the private sector banks to bigger banks, Guardian Bank has performed fairly well.

**Risk management**

The bank has managed the risk associated with various segments fairly well by maintaining various business ratios above the statutory requirements. The Bank is committed to maintain a sustainable business growth and focus strongly on exemplary operational risk management and the concept of zero tolerance towards regulatory breaches. The Bank's approach to risk management, including financial risk management objectives and policies and information on the Bank's exposure to credit, liquidity, market and operational risk, is discussed on pages 51 to 65 of the financials.

**Post balance events**

There has been no significant events between the year end and the date of approval of these accounts which would require a change to or disclosure in the accounts.

**Outlook**

The year 2018 is expected to be a tough year globally. There will be a range of uncertainties in the external environment including those related to the interest rate capping. The bank will continue to deliver on its strategic agenda and live up to the expectations of the various stakeholders, its customers, staff, investors, regulators and the society.

**6. Relevant audit information**

The Directors in office at the date of this report confirm that:

- (i) There is no relevant audit information of which the Group's auditor is unaware; and
- (ii) Each director has taken all the steps that they ought to have taken as a director so as to be aware of any relevant audit information and to establish that the Group's auditor is aware of that information.

**7. Auditors**

The auditors, KPMG Kenya, continue in office in accordance with Section 719 of the Kenyan Companies Act, 2015 and subject to Section 24 of the Banking Act (Cap. 488).

**8. Approval of financial statements**

The financial statements were approved by the Board of Directors on 26 March 2018

**BY ORDER OF THE BOARD**

Jophece Yogo

Secretary

Date: 26 March 2018

# 05

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors are responsible for the preparation and presentation of the consolidated and separate financial statements of Guardian Bank Limited set out on pages 20 to 81 which comprise the statements of financial position of the Group and the Company at 31 December 2017, the Group and Company statement of profit and loss and other comprehensive income, the Group and Company statement of changes in equity and the Group and Company statement of cash flows for the year then ended, and the notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

The Directors' responsibilities include: determining that the basis of accounting described in Note 2 is an acceptable basis for preparing and presenting the financial statements in the circumstances, preparation and presentation of financial statements in accordance with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015 and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

Under the Kenyan Companies Act, 2015 the Directors are required to prepare financial statements for each financial year which give a true and fair view of the financial position of the Group and the Company as at the end of the financial year and of the profit or loss of the Group and the Company for that year. It also requires the Directors to ensure the Group and Company keeps proper accounting records which disclose with reasonable accuracy the financial position of the Group and the Company.

The Directors accept responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015. The Directors are of the opinion that the consolidated and separate financial statements give a true and fair view of the state of the financial affairs of the Group and the Company and of its operating results.

The Directors further accept responsibility for the maintenance of accounting records which may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

The Directors have made an assessment of the Group's and Company's ability to continue as a going concern and have no reason to believe the Group and its subsidiaries will not be a going concern for at least the next twelve months from the date of this statement.

#### Approval of the financial statements

The financial statements, as indicated above, were approved by the Board of Directors on 26 March 2018.

---

Vasant K Shetty  
Director

---

Hetul D. Chandaria  
Director

---

Samson Ndegwa  
Director

# 06

**REPORT OF THE INDEPENDENT  
AUDITORS TO THE MEMBERS OF  
GUARDIAN BANK LIMITED**

## **Report on the audit of the consolidated and separate financial statements**

### **Opinion**

We have audited the consolidated and separate financial statements of Guardian Bank Limited (“the Group and Company”) set out on pages 20 to 81 which comprise the consolidated and company statements of financial position as at 31 December 2017, consolidated and company statement of profit and loss and other comprehensive income, consolidated and company statement of changes in equity and consolidated and company statement of cash flows, for the year then ended, and notes to the financial statements including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated and separate financial statements give a true and fair view of the consolidated and separate financial position of Guardian Bank Limited as at 31 December 2017, and of its consolidated and separate financial performance and its consolidated and separate cash flows for the year then ended in accordance with International Financial Reporting Standards and the Kenyan Companies Act, 2015.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors’ Responsibilities for the Audit of the Consolidated and Separate Financial Statements section of our report. We are independent of the Group and Company in accordance with the International Ethics Standards Board for Accountants’ Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated and separate financial statements in Kenya, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Other information**

The Directors are responsible for the other information. The other information obtained at the date of this auditor’s report is the Directors and Statutory Information, Statement of Corporate Governance, Report of the Directors and Statement of Director’s Responsibilities but does not include the consolidated and separate financial statements and our auditors’ report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor’s report, we conclude that there is a material misstatement of this other information, then we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of directors for the consolidated and separate financial statements**

As stated on page 15, the directors are responsible for the preparation and fair presentation of these consolidated and separate financial statements in accordance with International Financial Reporting Standards (IFRSs) and in the manner required by the Kenyan Companies Act, 2015 and for such internal control as the Directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, directors are responsible for assessing the Group’s and the Company’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group and/or Company or to cease operations, or has no realistic alternative but to do so.

The directors are responsible for overseeing the Group’s and the Company’s financial reporting process.

## **Auditors' responsibilities for the audit of the consolidated and separate financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- » Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- » Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- » Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- » Conclude on the appropriateness of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion.
- » Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and/or Company to cease to continue as a going concern.

## **Auditors' responsibilities for the audit of the consolidated and separate financial statements - continued**

- » Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## **Report on other legal and regulatory requirements**

As required by the Kenyan Companies Act, 2015 we report to you, based on our audit, that:

- (a) In our opinion, the information given in the report of the directors on page 10 and 11 is consistent with the consolidated and separate financial statements;
- (b) Our opinion is unqualified.

The Engagement Partner responsible for the audit resulting in this independent auditors' report is CPA Alexander Mbai - P/2172.

**Date: 26 March 2018**

# 07

**CONSOLIDATED STATEMENT**  
**OF PROFIT OR LOSS AND OTHER**  
**COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED**  
**31 DECEMBER 2017**

	Note	2017 KShs '000 <sup>1</sup>	2016 KShs '000 <sup>1</sup>
Interest income	5	1,678,581	1,975,942
Interest expense	5	( 861,403)	(1,005,612)
<b>Net interest income</b>		<b>817,178</b>	<b>970,330</b>
<b>Net fees and commissions income</b>	6	<b>87,947</b>	<b>83,924</b>
Net trading income	7	38,229	41,840
Other revenue	8	20,425	22,521
		<b>58,654</b>	<b>64,361</b>
<b>Revenue</b>		<b>963,779</b>	<b>1,118,615</b>
Net impairment losses on			
Financial assets	16(e)	( 53,374)	( 150,287)
Personnel expenses	9(a)	( 366,749)	( 351,489)
Prepaid operating lease rentals amortisation	20	( 7,999)	( 7,999)
Depreciation and amortisation		( 44,505)	( 46,787)
Other operating expenses	9(b)	( 263,555)	( 260,149)
<b>Profit before income tax</b>	10	<b>227,597</b>	<b>301,904</b>
Income tax expense	11(a)	( 67,575)	(71,777)
<b>Profit for the year</b>		<b>160,022</b>	<b>230,127</b>
<b>Other comprehensive income</b>			
Other comprehensive income for the year, net of income tax		-	-
<b>Total comprehensive income for the year</b>		<b>160,022</b>	<b>230,127</b>
<b>Basic earnings per share</b>	12	<b>KShs 7.10</b>	<b>KShs 10.22</b>

The notes set out on pages 36 to 81 are integral part of the consolidated financial statements.

# 08

**COMPANY STATEMENT OF**  
**PROFIT OR LOSS AND OTHER**  
**COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED**  
**31 DECEMBER 2017**

	Note	2017 KShs '000'	2016 KShs '000'
Interest income	5	1,678,581	1,975,942
Interest expense	5	( 861,403)	(1,005,612)
<b>Net interest income</b>		<b>817,178</b>	<b>970,330</b>
<b>Net fees and commissions income</b>	6	<b>87,947</b>	<b>83,924</b>
Net trading income	7	38,229	41,840
Other revenue	8	20,425	22,521
		<b>58,654</b>	<b>64,361</b>
<b>Revenue</b>		<b>963,779</b>	<b>1,118,615</b>
Net impairment losses on			
Financial assets	16(f)	( 48,506)	( 142,033)
Personnel expenses	9(a)	( 366,749)	( 351,489)
Prepaid operating lease rentals amortisation	20	( 7,999)	( 7,999)
Depreciation and amortisation		( 44,505)	( 46,787)
Other operating expenses	9(b)	( 263,555)	( 260,149)
<b>Profit before income tax</b>	10	<b>232,465</b>	<b>310,158</b>
Income tax expense	11(c)	( 66,154)	( 71,777)
Profit for the year		166,311	238,381
<b>Other comprehensive income</b>			
Other comprehensive income for the year, net of income tax		-	-
<b>Total comprehensive income for the year</b>		<b>166,311</b>	<b>238,381</b>

The notes set out on pages 36 to 81 are an integral part of these consolidated financial statements.

# 09

**CONSOLIDATED STATEMENT OF**  
**FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2017**

	Note	2017 KShs '000'	2016 KShs '000'
<b>Assets</b>			
Cash and balances with Central Bank of Kenya	13	1,236,146	1,532,007
Placements with other banks	14	714,300	548,346
Investments in Government securities	15	3,485,956	2,938,898
Loans and advances to customers (net)	16(a)	9,616,965	8,974,527
Other assets	17	265,328	227,831
Property and equipment	19	98,827	135,674
Prepaid operating lease rentals	20	242,075	250,074
Intangible assets	21	2,479	4,943
Tax recoverable	11(b)	47,089	7,353
Deferred tax assets	22	93,594	85,697
<b>Total assets</b>		<b>15,802,759</b>	<b>14,705,350</b>
<b>Liabilities</b>			
Customers deposits	23	13,118,140	12,312,710
Other liabilities	24	237,436	126,088
Provisions	25(b)	72,568	51,959
<b>Total liabilities</b>		<b>13,428,144</b>	<b>12,490,757</b>
<b>Equity (Page 15)</b>			
Share capital	26(a)	450,375	450,375
Statutory credit risk reserve	26(b)	67,773	65,112
Retained earnings		1,856,467	1,699,106
<b>Total equity</b>		<b>2,374,615</b>	<b>2,214,593</b>
<b>Total liabilities and equity</b>		<b>15,802,759</b>	<b>14,705,350</b>

The financial statements on pages 20 to 81 were approved by the Board of Director on **26 March 2018** and were signed on its behalf by:

Vasant K Shetty

*Director*

Hetul D. Chandaria

*Director*

Samson Ndegwa

*Director*

Jophece Yogo

*Board secretary*

The notes set out on pages 36 to 81 are an integral part of these consolidated financial statements.

# 10

**COMPANY STATEMENT OF**  
**FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2017**

	Note	2017 KShs '000'	2016 KShs '000'
<b>Assets</b>			
Cash and balances with Central Bank of Kenya	13	1,236,146	1,532,007
Placements with other banks	14	714,300	548,346
Investments in Government securities	15	3,485,956	2,938,898
Loans and advances to customers (net)	16(b)	9,610,470	8,963,164
Other assets	17	265,328	227,831
Investment in subsidiaries	18(a)	300,375	300,375
Property and equipment	19	98,827	135,674
Prepaid operating lease rentals	20	242,075	250,074
Intangible assets	21	2,479	4,943
Tax recoverable	11(d)	47,089	7,353
Deferred tax asset	22	93,594	85,697
		<b>16,096,639</b>	<b>14,994,362</b>
<b>Liabilities</b>			
Customers deposits	23	13,118,140	12,312,710
Due to subsidiary companies	18(b)	364,792	366,213
Other liabilities	24	237,436	126,088
Provisions	25(b)	72,568	51,959
		13,792,936	12,856,970
<b>Equity (Page 16)</b>			
Share capital	26(a)	450,375	450,375
Statutory credit risk reserve	26(b)	67,773	65,112
Retained earnings		1,785,555	1,621,905
		2,303,703	2,137,392
<b>Total liabilities and equity</b>		<b>16,096,639</b>	<b>14,994,362</b>

The financial statements on pages 20 to 81 were approved by the Board of Directors on **26 March 2018** and were signed on its behalf by:

Vasant K Shetty

Director

Hetul D. Chandaria

Director

Samson Ndegwa

Director

Jophece Yogo

Board secretary

The notes set out on pages 36 to 81 are an integral part of these consolidated financial statements.

# 11

**CONSOLIDATED STATEMENT OF**  
**CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 31**  
**DECEMBER 2017**

	<b>Share capital KShs'000</b>	<b>Retained earnings KShs'000</b>	<b>Credit risk reserve KShs'000</b>	<b>Total equity KShs'000</b>
<b>2017</b>				
At 1 January 2017	450,375	1,699,106	65,112	2,214,593
Profit for the year	-	160,022	-	160,022
<b>Other comprehensive income</b>				
Transfer to statutory credit risk reserve	-	( 2,661)	2,661	-
<b>At 31 December 2017</b>	<b>450,375</b>	<b>1,856,467</b>	<b>67,773</b>	<b>2,374,615</b>
<b>2016</b>				
At 1 January 2016	450,375	1,534,091	-	1,984,466
Profit for the year	-	230,127	-	230,127
Other comprehensive income				
Transfer to statutory credit risk reserve	-	( 65,112)	65,112	-
<b>At 31 December 2016</b>	<b>450,375</b>	<b>1,699,106</b>	<b>65,112</b>	<b>2,214,593</b>

The notes set out on pages 36 to 81 are an integral part of these consolidated financial statements

# 12

**COMPANY STATEMENT**  
**OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED**  
**31 DECEMBER 2017**

	<b>Share capital KShs'000</b>	<b>Retained earnings KShs'000</b>	<b>Statutory Credit risk reserve KShs'000</b>	<b>Total equity KShs'000</b>
<b>2017</b>				
At 1 January 2017	450,375	1,621,905	65,112	2,137,392
Profit for the year	-	166,311	-	166,311
<b>Other comprehensive income</b>				
Transfer to statutory credit risk reserve	-	(2,661)	2,661	-
<b>At 31 December 2017</b>	<b>450,375</b>	<b>1,785,555</b>	<b>67,773</b>	<b>2,303,703</b>
<b>2016</b>				
At 1 January 2016	450,375	1,448,636	-	1,899,011
Profit for the year	-	238,381	-	238,381
<b>Other comprehensive income</b>				
Transfer to statutory credit risk reserve	-	(65,112)	65,112	-
<b>At 31 December 2016</b>	<b>450,375</b>	<b>1,621,905</b>	<b>65,112</b>	<b>2,137,392</b>

The notes set out on pages 36 to 81 are an integral part of these consolidated financial statements

# 13

**CONSOLIDATED STATEMENT**  
**OF CASH FLOWS**  
**FOR THE YEAR ENDED**  
**31 DECEMBER 2017**

	Note	2017 KShs'000	2016 KShs'000
<b>Net cash flow from operating activities</b>	28(a)	<b>688,649</b>	<b>(485,219)</b>
Investing activities			
Purchase of intangible assets	21	-	(3,020)
Purchase of property and equipment	19	(5,492)	(10,187)
Proceeds from sale of property and equipment		15	675
<b>Net cash flows from investing activities</b>		<b>(5,477)</b>	<b>(12,532)</b>
Net increase in cash and cash equivalents	28(b)	683,172	(497,751)
Cash and cash equivalents at 1 January		2,286,358	2,784,109
<b>Cash and cash equivalents at 31 December</b>	28(b)	<b>2,969,530</b>	<b>2,286,358</b>

The notes set out on pages 36 to 81 are an integral part of these consolidated financial statements.

# 14

**COMPANY STATEMENT OF**  
**CASH FLOWS**  
**FOR THE YEAR ENDED**  
**31 DECEMBER 2017**

	Note	2017 KShs'000	2016 KShs'000
<b>Net cash flow from operating activities</b>	28(c)	<b>688,649</b>	<b>(485,119)</b>
<b>Investing activities</b>			
Purchase of intangible assets	21	-	(3,020)
Purchase of property and equipment	19	(5,492)	(10,187)
Due to Subsidiary companies		-	(100)
Proceeds from sale of property and equipment		15	675
<b>Net cash flows from investing activities</b>		<b>(5,477)</b>	<b>(12,632)</b>
Net increase in cash and cash equivalents	28(d)	683,172	(497,751)
Cash and cash equivalents at 1 January		2,286,358	2,784,109
<b>Cash and cash equivalents at 31 December</b>	28(d)	<b>2,969,530</b>	<b>2,286,358</b>

The notes set out on pages 36 to 81 are an integral part of these consolidated financial statements.

# 15

**NOTES TO THE FINANCIAL  
STATEMENTS**  
**FOR THE YEAR ENDED**  
**31 DECEMBER 2017**

## **1. REPORTING ENTITY**

Guardian Bank Limited (“the Bank” or “the company”) is a company domiciled in Kenya. The consolidated and separate financial statements of the Bank as at end of the year 31 December 2017 comprise the Bank and its subsidiaries (together referred to as the “Group” or “consolidated”). The Group is involved in investment, corporate and retail banking. The address of the Group’s registered office is as follows:

Guardian Centre  
Biashara Street  
PO Box 67437 - 00100 GPO  
Nairobi

## **2. BASIS OF PREPARATION**

### **(a) Statement of compliance**

The consolidated and separate financial statements of the company and its subsidiaries together referred to as “the financial statements”, have been prepared in accordance with International Financial Reporting Standards (IFRSs) as issued by the International Accounting Standards Board (IASB) and the Kenyan Companies Act, 2015.

For the Kenyan Companies Act, 2015 reporting purposes in these financial statements, the balance sheet is represented by the statement of financial position and the profit and loss account is represented by the statement of profit or loss and other comprehensive income.

### **(b) Basis of measurement**

The financial statements have been prepared on the historical cost basis of accounting.

### **(c) Use of estimates and judgments**

The preparation of financial statements in conformity with IFRSs requires management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The estimates and assumptions are based on the Directors’ best knowledge of current events, actions, historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

In particular, information about significant areas of estimation and critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the financial statements is set out below:

#### ***(i) Impairment of loans and receivables***

Loan loss provisions are established to recognise incurred impairment losses either on specific loan assets or within a portfolio of loans and receivables.

Impairment losses for specific loan assets are assessed on an individual basis. Individual impairment losses are determined as the difference between the carrying value and the present value of estimated future cash flows, discounted at the loans’ original effective interest rate. Impairment losses determined on a portfolio basis are assessed based on the profitability of default inherent within the portfolio of impaired loans or receivables

Estimating the amount and timing of future recoveries involves significant judgement, and considers the level of arrears as well as the assessment of matters such as future economic conditions and the value of collateral, for which there may not be a readily accessible market.

Loan losses that have been incurred but have not been separately identified at the reporting date are determined on a portfolio basis, which takes into account past loss experience and defaults based on portfolio trends. Actual losses identified could differ significantly from the impairment provisions reported as a result of uncertainties arising from the economic environment.

**(ii) Fair value of financial instruments**

Where the fair values of the financial assets and finance liabilities recorded in the statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques that include the use of mathematical models. The input to these models is taken from observable market data where possible, but where this is not feasible, a degree of judgment is required in establishing fair values.

**(iii) Taxation**

Judgment is required in determining the provision for income taxes due to the complexity of legislation. There are many transactions and calculations for which ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

The Group recognises the net future tax benefit that relates to deferred income tax assets to the extent that it is probable that the deductible temporary differences will reverse in the foreseeable future. Assessing the recoverability of deferred income tax assets requires the Group to make significant estimates related to expectations of future taxable income. Estimates of future taxable income are based on forecast cash flows from operations and the application of existing tax laws in each jurisdiction. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the Group to realise the net deferred tax assets recorded at the reporting date could be impacted.

**(iv) Useful lives and residual values of property and equipment**

The company tests annually whether the useful life and residual value estimates were appropriate and in accordance with its accounting policy. Useful lives and residual values of property and equipment have been determined based on previous experience and anticipated disposal values when the assets are disposed. The rates used are set out on Note 3(d).

**(d) Functional and presentation currency**

The financial statements are presented in Kenya Shillings which is also the Group's functional and presentation currency, the currency of the primary economic environment in which the entity operates. Except when otherwise indicated, financial information presented in Kenya Shillings (KShs) has been rounded to the nearest thousand.

### **3. SIGNIFICANT ACCOUNTING POLICIES**

**(a) Basis of consolidation**

The consolidated financial statements include the Company and subsidiaries in which the company holds 100% of the voting rights. A listing of the company's subsidiaries is set out in Note 18. Subsidiaries are investees controlled by the Group. The Group controls an investee when it is exposed to, or has rights to, variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

All inter-company balances and transactions are eliminated upon consolidation. Investments in subsidiaries are accounted for at cost at company level. The carrying amounts of these investments are reviewed annually and written down for impairment where considered necessary.

## **(b) Revenue recognition**

Income is derived substantially from banking business and related activities. Revenue comprises of net interest income and non-interest income. The group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and when the specific criteria have been met for each of the group's activities as described below. The amount of revenue is not considered to be reliably measured until all contingencies relating to the sale have been resolved. The group bases its estimates on historical results, taking into consideration the type of customer, type of transaction and specifics of each arrangement

### ***(i) Interest income and interest expense***

For all financial instruments measured at amortized cost, interest income or expense is recognized at the effective interest rate, which is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability. The carrying amount of the financial asset or financial liability is adjusted if the Group revises its estimates of payments or receipts. The adjusted carrying amount is calculated based on the original effective interest rate and the change in carrying amount is recognized as interest income or expense. The calculation of effective interest rate includes transaction costs and fees that are an integral part of the effective interest rate.

### ***(ii) Fees and commission income***

Fees and commissions are generally recognized on an accrual basis when the service has been provided. Loan commitment fees for loans that are likely to be drawn down are deferred (together with related direct costs) and recognized as an adjustment to the effective interest rate on the loan. Commission and fees arising from negotiating, or participating in the negotiation of a transaction for a third party is recognized on completion of the underlying transaction. Other fees and commission income including account servicing fees and placement fees are recognized as the related services are performed. Other fees and commission expense relate mainly to transaction and services fee, which are expensed as the services are received.

## **(c) Translation of foreign currencies**

Transactions in foreign currencies during the year are converted into Kenya Shillings at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies as at the reporting date are translated into Kenya Shillings at the exchange rate ruling at that date. The foreign currency gain or loss on monetary items is the difference between the amortised cost in the functional currency at the beginning of the year adjusted for effective interest and payments during the year, and the amortised cost in foreign currency translated at the spot exchange rate at the end of the year. Resulting exchange differences are recognised in profit or loss for the year. Non monetary assets and liabilities denominated in foreign currency are recorded at the exchange rate ruling at the transaction date.

## **(d) Property and equipment**

### ***(i) Recognition and measurement***

Items of property and equipment are measured at historical cost less accumulated depreciation and impairment losses.

Cost includes expenditure that are directly attributable to the acquisition of the asset.

### ***(ii) Subsequent cost***

The cost of replacing a component of an item of property or equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The costs of the day-to-day servicing of property, plant and equipment are recognised in the profit or loss.

### ***(iii) Depreciation***

Depreciation is charged to the profit or loss on a straight line basis over the estimated useful lives of each item of property, plant and equipment. The estimated useful lives are as follows:

- |  |              |
|--|--------------|
| » Leasehold improvements                           | 5 years      |
| » Equipment, fixtures and fittings, motor vehicles | 3 to 8 years |
| » Buildings  | 40 years     |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

**(iv) Disposal of property and equipment**

Gain and losses on disposal of an item of property and equipment are determined by comparing the proceeds from the disposal with the carrying amount of the property and equipment and are recognised net in profit or loss.

**(e) Intangible assets**

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenditure is recognised in profit or loss in the year in which the expenditure is incurred.

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Software is amortised on a straight line basis in profit or loss over its estimated useful life, from the date that is available for use. The estimated useful life of software is 3 years.

The amortisation method, useful life and the residual value are reviewed at each financial year-end and adjusted if appropriate. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation method, as appropriate, and treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in profit or loss in the expense category consistent with the function of the intangible asset.

**(f) Operating leases**

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor, are classified as operating leases. Payments made under operating leases are charged to the profit and loss on a straight-line basis over the period of the lease. Prepaid operating lease rentals in respect of leasehold land is recognised as an asset and amortised over the lease period. The Company holds prepaid operating leases over two pieces of land which are being amortised on a straight line basis over 33 years and 40 years.

**(g) Taxation**

Tax on the profit or loss for the year comprises current tax and deferred tax. Current tax is provided on the results in the year as shown in the financial statements adjusted in accordance with tax legislation.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes, except differences relating to the initial recognition of assets or liabilities which affect neither accounting nor taxable profit.

A deferred tax asset on tax losses is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax asset is reviewed at each reporting date and reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Deferred tax is calculated on the basis of the tax rates currently enacted.

**(h) Financial instruments**

**(i) Classification**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability of another entity. Financial instruments are classified as follows:

#### *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods and services directly to a debtor, with no intention of trading the receivable. Loans and receivables comprise loans and advances, placements with other banks, other assets(items in transit) and cash and bank balances.

#### *Held-to-maturity*

Held-to-maturity assets are non-derivative financial assets with fixed or determinable payments and fixed maturity that the bank has the positive intent and ability to hold to maturity. Were the Group to sell, other than insignificant amount of held-to-maturity assets, the entire category would be tainted and reclassified as available for sale. These include treasury bills and bonds and other investments.

#### *Other financial liabilities*

The Group classifies financial liabilities as other financial liabilities at amortised cost. Other financial liabilities include customer deposits, borrowings and deposits from banking and non-banking financial institutions.

#### **(ii) Recognition and measurement**

The Group initially recognises loans and advances, deposits and debt securities issues on the date at which they are originated. All other financial assets and liabilities (including assets designated at fair value through the income statement) are initially recognized on the trade date, which is the date the Group becomes party to the contractual provisions of the instrument.

A financial asset or financial liability is initially measured at fair value plus, for items not at fair value through profit or loss, translation costs are directly attributable to the acquisition or issue.

Subsequent to initial recognition, financial liabilities (deposits and debt securities) are measured at their amortised cost using the effective rate method except where the Group design liabilities at fair value through profit or loss.

#### **(iii) De-recognition**

A financial asset is derecognised when the Group loses control over the contractual rights that comprise that asset. This occurs when the rights are realised, expire or are surrendered. A financial liability is derecognised when its contractual obligations are discharged or cancelled or expire.

On de-recognition of a financial asset, the difference between the carrying amount of the asset and the consideration received is recognised in profit or loss.

Held-to-maturity instruments and originated loans and receivables are derecognised on the day they are repaid in full or when they are transferred by the Bank to a third party.

#### **(iv) Identification and measurement of impairment of financial assets**

At each reporting date the Group assesses whether there is objective evidence that financial assets not carried at fair value through profit or loss are impaired. Financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the asset, and that the loss event has an impact on the future cash flows on the asset that can be estimated reliably.

The Group considers evidence of impairment at both a specific asset and collective level. All individually significant financial assets are assessed for specific impairment. All significant assets found not be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Assets that are not individually significant are then collectively assessed for impairment by grouping together financial assets (carried at amortised cost) with similar risk characteristics.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a borrower, restructuring of a loan or advance by the Group on terms that the Group would otherwise consider, indications that a borrower or issuer will enter bankruptcy, the disappearance of an active market for a security, or other observable data relating to a group of assets such as adverse changes in the payment status of borrowers or issuers in the group, or economic conditions that correlate with defaults in the group.

In assessing collective impairment the Group uses statistical modelling of historical trends of the probability of default, timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical modelling.

Default rate, loss rates and the expected timing of future recoveries are regularly benchmarked against actual outcomes to ensure that they remain appropriate.

Impairment losses on assets carried at amortised cost are measured as the difference between the carrying amount of the financial assets and the present value of estimated cash flows discounted at the assets' original effective interest rate. Losses are recognised in profit or loss and reflected in an allowance account against loans and advances. Interest on the impaired asset continues to be recognised through the unwinding of the discount.

When a subsequent event causes the amount of impairment loss to decrease, the impairment loss is reversed through profit or loss.

#### **(v) Offsetting of financial assets and financial liabilities**

Financial assets and financial liabilities are offset and the net amount reported on the statement of financial position when there is a legally enforceable right to set-off the recognised amount and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### **(vi) Amortised cost measurement**

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initial amount recognised and the maturity amount, minus any reduction for impairment.

#### **(i) Impairment of non-financial assets**

The carrying amounts of the Group's non-financial assets other than deferred tax assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated.

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups. Impairment losses are recognised in the profit or loss. Impairment losses recognised in respect of cash-generating units reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### **(j) Contingent liabilities**

Letters of credit, guarantees, bills for collection and swaps are accounted for as off balance sheet transactions and disclosed as contingent liabilities. Estimates of the outcome and of the financial effect of contingent liabilities are made by the management based on the information available up to the date the financial statements are approved for issue by the directors. Any expected loss is charged to the profit or loss.

**(k) Cash and cash equivalents**

For the purpose of presentation of the cash flows in the financial statements the cash and cash equivalents include cash and balances with Central Bank of Kenya (CBK) available to finance the bank's day-to-day operations, net balances from banking institutions and treasury bills and bonds which mature within three months or less from the date of acquisition. Cash and cash equivalents are carried at amortised cost in the statement of financial position.

**(l) Employee benefits*****(i) Short term employee benefits***

Short term employee benefits are expensed as the related services are provided. A liability is recognised for the amount expected to be paid if the company has a present or constructive obligation to pay this amount as a result of past services provided by the employee and the obligation can be estimated reliably.

***(ii) Post-employment benefits***

The Bank operates gratuity scheme. The gratuity policy provides that an employee who works for more than 5 years, is eligible for the gratuity amount based on the lower of six months monthly salary or an equivalent of 15 days salary for every year worked; however, this is at management's discretion. A provision is made in the Bank's financial statements for the accrued liability in respect of the benefits promised under the arrangement and movements in the provision are recognised in profit or loss.

The Bank's net obligation in respect of the scheme is calculated separately as the present value of the benefits in respect of service completed to the valuation date but based on projected earnings to the date of retirement or earlier exit for each employee. The total accrued (past service) liability (or the required balance sheet provision as at the valuation date) is obtained by summing the individual benefits over all employees. There is no separate pool of assets set aside to meet the accrued liabilities under the arrangement.

The required contribution rate for future years expressed as a percentage of basic salaries is determined as the cost of accrual of benefit in the year after the valuation date, but based on projected earnings to date of retirement. The retirement age, sex and salary distribution is expected to remain relatively stable provided that the age, sex and salary distribution of the employees remains broadly unchanged. If in the absence of new entrants, the average age of the employees were to rise, then other things being equal, the required contribution rate would be expected to rise.

The calculation of defined benefit obligation in the current year has been performed by a qualified actuary using the projected unit credit method.

**(m) Dividends**

Dividends on ordinary shares are recognised as a liability in the period in which they are declared and proposed dividends are disclosed as a separate component of equity.

**(n) Provisions**

Provisions are recognised when the company has a present legal or constructive obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made.

**(o) Earnings per share**

Basic and diluted earnings per share (EPS) data for ordinary shares are presented in the financial statements. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Bank by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, if any.

**(p) Determination of fair values**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Bank has access at that date. The fair value of a liability reflects its non-performance risk. When available, the Bank measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as active

if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. If there is no quoted prices in an active market, then the Bank uses valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

#### **(q) New standards, amendments and interpretations**

##### ***(i) New standards and interpretations effective and adopted during the year***

The Group and Company have adopted the following new standards and amendments during the year ended 31 December 2017, including any consequential amendments to other standards, with a date of initial application of 1 January 2017. The nature and effects of the changes are explained below:

###### *» Disclosure Initiative (Amendments to IAS 7)*

The amendments in Disclosure Initiative (Amendments to IAS 7) come with the objective that entities shall provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities.

The International Accounting Standards Board (IASB) requires that the following changes in liabilities arising from financing activities are disclosed (to the extent necessary): (i) changes from financing cash flows; (ii) changes arising from obtaining or losing control of subsidiaries or other businesses; (iii) the effect of changes in foreign exchange rates; (iv) changes in fair values; and (v) other changes.

The IASB defines liabilities arising from financing activities as liabilities “for which cash flows were, or future cash flows will be, classified in the statement of cash flows as cash flows from financing activities”. It also stresses that the new disclosure requirements also relate to changes in financial assets if they meet the same definition.

The amendments state that one way to fulfil the new disclosure requirement is to provide a reconciliation between the opening and closing balances in the statement of financial position for liabilities arising from financing activities.

Finally, the amendments state that changes in liabilities arising from financing activities must be disclosed separately from changes in other assets and liabilities.

The amendments are effective for annual periods beginning on or after 1 January 2017, with early application permitted. Since the amendments are being issued less than one year before the effective date, entities need not provide comparative information when they first apply the amendments.

The amendments did not have significant impact on the Group’s and Company’s financial statements.

###### *» Recognition of Deferred Tax Assets for Unrealised Losses (Amendments to IAS 12)*

The amendments in Recognition of Deferred Tax Assets for Unrealised Losses clarify the following aspects:

- Unrealised losses on debt instruments measured at fair value and measured at cost for tax purposes give rise to a deductible temporary difference regardless of whether the debt instrument’s holder expects to recover the carrying amount of the debt instrument by sale or by use.
- The carrying amount of an asset does not limit the estimation of probable future taxable profits.
- Estimates for future taxable profits exclude tax deductions resulting from the reversal of deductible temporary differences.
- An entity assesses a deferred tax asset in combination with other deferred tax assets. Where tax law restricts the utilisation of tax losses, an entity would assess a deferred tax asset in combination with other deferred tax assets of the same type.

The amendments are effective for annual periods beginning on or after 1 January 2017 with early application permitted. As transition relief, an entity may recognise the change in the opening equity of the earliest comparative period in opening retained earnings on initial application without allocating the change between opening retained earnings and other components of equity. The Board has not added additional transition relief for first-time adopters.

The adoption of these changes did not affect the amounts and disclosures of the Group’s and Company’s deferred tax asset.

» Annual improvements cycle (2014-2016)

Standard	Amendments
<b>IFRS 12 Disclosure of Interests in Other Entities</b>	<b>Disclosure of Interests in Other Entities</b> Clarifies that the disclosure requirements for interests in other entities also apply to interests that are classified as held for sale or distribution.

The adoption of these changes did not affect the amounts and disclosures of the Group's and Company's financial statements.

**(ii) New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2017**

A number of new standards, amendments to standards and interpretations are not yet effective for the year ended 31 December 2017, and have not been applied in preparing these financial statements.

The Company does not plan to adopt these standards early. These are summarised below;

Standards, Amendments or Interpretations	Effective date
— IFRS 15 Revenue from Contracts with Customers 1 January 2018	1 January 2018
— IFRS 9 Financial Instruments (2014)	1 January 2018
— Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2)	1 January 2018
— Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts (Amendments to IFRS 4)	1 January 2018
— IFRIC 22 Foreign Currency Transactions and Advance Consideration	1 January 2018
— IAS 40 Transfers of Investment Property	1 January 2018
— IFRS 16 Leases	1 January 2019
— IFRIC 23 Income tax exposures	1 January 2019
— IFRS 9 Prepayment Features with Negative Compensation	1 January 2019
— IAS 28 Long-term Interests in Associates and Joint Ventures	1 January 2019
— IFRS 17 Insurance contracts	1 January 2021
— Sale or Contribution of Assets between an Investor and its Associate or Company (Amendments to IFRS 10 and IAS 28).	To be determined

» *IFRS 15 Revenue from Contracts with Customers*

This standard replaces IAS 11 Construction Contracts, IAS 18 Revenue, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfer of Assets from Customers and SIC-31 Revenue – Barter of Transactions Involving Advertising Services.

The standard contains a single model that applies to contracts with customers and two approaches to recognising revenue: at a point in time or over time. The standard specifies how and when an IFRS reporter will recognise revenue as well as requiring such entities to provide users of financial statements with more informative, relevant disclosures.

The standard provides a single, principles based five-step model to be applied to all contracts with customers in recognising revenue being: Identify the contract(s) with a customer; identify the performance obligations in the contract; determine the transaction price; Allocate the transaction price to the performance obligations in the contract; and recognise revenue when (or as) the entity satisfies a performance obligation.

IFRS 15 is effective for annual reporting periods beginning on or after 1 January 2018, with early adoption permitted.

The application of IFRS 15 is not expected to have a significant impact on the Group's and Company's financial statements.

### » IFRS 9: Financial Instruments (2014)

On 29 July 2014, the IASB issued the final IFRS 9 Financial Instruments Standard, which brings together the classification and measurement, impairment and hedge accounting phases of the IASB's project to replace IAS 39 Financial Instruments: Recognition and Measurement.

The standard is effective for annual period beginning on or after 1 January 2018 with retrospective application permitted if, and only if, it is possible without the use of hindsight. The bank will take advantage of the exemption allowing it not to restate comparative information for prior periods with respect to classification and measurement including impairment changes. Differences in the carrying amounts of financial assets and financial liabilities resulting from the adoption of IFRS 9 will be recognised in retained earnings and reserves as at 1 January 2018.

The new classification and measurement and impairment requirements will be applied by adjusting our Balance Sheet on 1 January 2018, the date of initial application, with no restatement of comparative period financial information.

Based on current estimates, the adoption of IFRS 9 is expected to result in a reduction to consolidated retained earnings as at 1 January 2018 by approximately 1% to 5%, before taxes. The impact is primarily attributable to increases in the allowance for credit losses under the new impairment requirements. Changes in classification and measurement of financial assets have had no impact on the Bank.

Additionally, the adoption of IFRS 9 is expected to change the Bank's ratio of Total Capital to Risk Weighted Assets from 20.22% to 20.04% at the minimum.

The above assessment is preliminary because not all transition work has been finalised. Management continue to monitor and refine certain elements of the Bank's loan impairment process in advance of Quarter 1 2018 reporting.

### Classification and measurement

IFRS 9 introduces a principles-based approach to the classification of financial assets. Debt instruments, including hybrid contracts, are measured at fair value through profit or loss (FVTPL), fair value through other comprehensive income (FVOCI) or amortized cost based on the nature of the cash flows of the assets and an entity's business model. These categories replace the existing IAS 39 classifications of FVTPL, available for sale (AFS), loans and receivables, and held-to-maturity. Equity instruments are measured at FVTPL, unless they are not held for trading purposes, in which case an irrevocable election can be made on initial recognition to measure them at FVOCI with no subsequent reclassification to profit or loss.

For financial liabilities, most of the pre-existing requirements for classification and measurement previously included in IAS 39 were carried forward unchanged into IFRS 9 other than the provisions relating to the recognition of changes in own credit risk for financial liabilities designated at fair value through profit or loss, as permitted by IFRS 9.

The combined application of the contractual cash flow characteristics and business model tests as at 1 January 2018 is expected to have no significant impact when compared to our classification under IAS 39.

### Impairment

#### Impairment Overall Comparison of the New Impairment Model and the Current Model

IFRS 9 introduces a new, single impairment model for financial assets that requires the recognition of expected credit losses (ECL) rather than incurred losses as applied under the current standard. Currently, impairment losses are recognized if, and only if, there is objective evidence of impairment as a result of one or more loss events that occurred after initial recognition of the asset and that loss event has a detrimental impact on the estimated future cash flows of the asset that can be reliably estimated. If there is no objective evidence of impairment for an individual financial asset, that financial asset is included in a group of assets with similar credit risk characteristics and collectively assessed for impairment losses incurred but not yet identified. Under IFRS 9, ECLs will be recognized in profit or loss before a loss event has occurred, which could result in earlier recognition of credit losses compared to the current model.

Under the current standard, incurred losses are measured by incorporating reasonable and supportable information about past events and current conditions. Under IFRS 9, the ECL model, which is forward-looking, in addition requires that forecasts of future events and economic conditions be used when determining significant increases in credit risk and when measuring expected losses. Forward-looking macroeconomic factors such as unemployment rates, inflation rates, interest rates, exchange rates, domestic borrowing, credit to private sector and gross domestic product will be incorporated into the risk parameters. Estimating forward-looking information will require significant judgment and must be consistent with the forward-looking information used by the Bank for other purposes, such as forecasting and budgeting.

## **Scope**

Under IFRS 9, the same impairment model is applied to all financial assets, except for financial assets classified or designated as at FVTPL and equity securities designated as at FVOCI, which are not subject to impairment assessment. The scope of the IFRS 9 expected credit loss impairment model includes amortized cost financial assets, debt securities classified as at FVOCI, and off balance sheet loan commitments and financial guarantees which were previously provided for under IAS 37 Provisions, Contingent Liabilities and Contingent Assets (IAS 37). The above-mentioned reclassifications into or out of these categories under IFRS 9 and items that previously fell under the IAS 37 framework were considered in determining the scope of our application of the new expected credit loss impairment model.

(q) New standards, amendments and interpretations (continued)

## **Measurement of Expected Credit Losses**

ECLs are measured as the probability-weighted present value of expected cash shortfalls over the remaining expected life of the financial instrument.

The measurement of ECLs will be based primarily on the product of the instrument's probability of default (PD), loss given default (LGD), and exposure at default (EAD).

The ECL model contains a three-stage approach that is based on the change in the credit quality of assets since initial recognition.

- Stage 1 - If, at the reporting date, the credit risk of non-impaired financial instruments has not increased significantly since initial recognition, these financial instruments are classified in Stage 1, and a loss allowance that is measured, at each reporting date, at an amount equal to 12-month expected credit losses is recorded.
- Stage 2 - When there is a significant increase in credit risk since initial recognition, these non-impaired financial instruments are migrated to Stage 2, and a loss allowance that is measured, at each reporting date, at an amount equal to lifetime expected credit losses is recorded. In subsequent reporting periods, if the credit risk of the financial instrument improves such that there is no longer a significant increase in credit risk since initial recognition, the ECL model requires reverting to recognition of 12-month expected credit losses based on the Central Bank of Kenya and banks policy on curing of loans.
- When one or more events that have a detrimental impact on the estimated future cash flows of a financial asset have occurred, the financial asset is considered credit-impaired and is migrated to Stage 3, and an allowance equal to lifetime expected losses continues to be recorded or the financial asset is written off.

Interest income is calculated on the gross carrying amount of the financial assets in Stages 1 and 2 and on the net carrying amount of the financial assets in Stage 3.

## **Assessment of Significant Increase in Credit Risk**

The determination of a significant increase in credit risk takes into account many different factors including a comparison of a financial instruments credit risk or PD at the reporting date and the credit or PD at the date of initial recognition. The Bank has included relative and absolute thresholds in the definition of significant increase in credit risk and a backstop of 30 days past due. All financial instruments that are 30 days past due are migrated to Stage 2.

## **Definition of Default**

IFRS 9 does not define default but requires the definition to be consistent with the definition used for internal credit risk management purposes. However, IFRS 9 contains a rebuttable presumption that default does not occur later than when a financial asset is 90 days past due. Under IFRS 9, the Bank will consider a financial asset as credit impaired when one or more events that have a detrimental impact on the estimated future cash flows of a financial asset have occurred or when contractual payments are 90 days past due. The Bank's write-off policy under IAS 39 is not expected to be materially different under IFRS 9.

## **Hedge Accounting**

IFRS 9 introduces a new general hedge accounting model that better aligns hedge accounting with risk management activities. However, the current hedge accounting requirements under IAS 39 may continue to be applied until the IASB finalizes its macro hedge accounting project. The IFRS 9 Hedge accounting requirements will not have any significant impact on the bank as the bank does not apply hedge accounting.

» *Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2)*

The following clarifications and amendments are contained in the pronouncement:

» *Accounting for cash-settled share-based payment transactions that include a performance condition*

Up until this point, IFRS 2 contained no guidance on how vesting conditions affect the fair value of liabilities for cash-settled share-based payments. IASB has now added guidance that introduces accounting requirements for cash-settled share-based payments that follows the same approach as used for equity-settled share-based payments.

» *Classification of share-based payment transactions with net settlement features*

IASB has introduced an exception into IFRS 2 so that a share-based payment where the entity settles the share-based payment arrangement net is classified as equity-settled in its entirety provided the share-based payment would have been classified as equity-settled had it not included the net settlement feature.

» *Accounting for modifications of share-based payment transactions from cash-settled to equity-settled*

Up until this point, IFRS 2 did not specifically address situations where a cash-settled share-based payment changes to an equity-settled share-based payment because of modifications of the terms and conditions. The IASB has introduced the following clarifications:

- On such modifications, the original liability recognised in respect of the cash-settled share-based payment is derecognised and the equity-settled share-based payment is recognised at the modification date fair value to the extent services have been rendered up to the modification date.
- Any difference between the carrying amount of the liability as at the modification date and the amount recognised in equity at the same date would be recognised in profit and loss immediately.

The amendments are effective for annual periods beginning on or after 1 January 2018. Earlier application is permitted. The amendments are to be applied prospectively. However, retrospective application is allowed if this is possible without the use of hindsight. If an entity applies the amendments retrospectively, it must do so for all of the amendments described above.

The adoption of these changes will not affect the amounts and disclosures of the Group's and Company's financial statements as the Group does not have and does not intend to introduce these arrangements.

» *Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts (Amendments to IFRS 4)*

The amendments in Applying IFRS 9 'Financial Instruments' with IFRS 4 'Insurance Contracts' (Amendments to IFRS 4) provide two options for entities that issue insurance contracts within the scope of IFRS 4:

- an option that permits entities to reclassify, from profit or loss to other comprehensive income, some of the income or expenses arising from designated financial assets; this is the so-called overlay approach;
- an optional temporary exemption from applying IFRS 9 for entities whose predominant activity is issuing contracts within the scope of IFRS 4; this is the so-called deferral approach.

The application of both approaches is optional and an entity is permitted to stop applying them before the new insurance contracts standard is applied.

An entity applies the overlay approach retrospectively to qualifying financial assets when it first applies IFRS 9. Application of the overlay approach requires disclosure of sufficient information to enable users of financial statements to understand how the amount reclassified in the reporting period is calculated and the effect of that reclassification on the financial statements.

An entity applies the deferral approach for annual periods beginning on or after 1 January 2018. Predominance is assessed at the reporting entity level at the annual reporting date that immediately precedes 1 April 2016. Application of the deferral approach needs to be disclosed together with information that enables users of financial statements to understand how the insurer qualified for the temporary exemption and to compare insurers applying the temporary exemption with entities applying IFRS 9.

The deferral can only be made use of for the three years following 1 January 2018. Predominance is only reassessed if there is a change in the entity's activities. The adoption of these changes will not affect the amounts and disclosures of the Group's

and Company's financial statements as the Group does not issue out any contracts that fall within the premise of IFRS 4 as insurance contracts.

» *IFRIC Interpretation 22 Foreign Currency Transactions and Advance Consideration*

This Interpretation applies to a foreign currency transaction (or part of it) when an entity recognises a non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration before the entity recognises the related asset, expense or income (or part of it).

This Interpretation stipulates that the date of the transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part of it) is the date on which an entity initially recognises the non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration.

This Interpretation does not apply to income taxes, insurance contracts and circumstances when an entity measures the related asset, expense or income on initial recognition:

- (a) at fair value; or
- (b) at the fair value of the consideration paid or received at a date other than the date of initial recognition of the non-monetary asset or non-monetary liability arising from advance consideration (for example, the measurement of goodwill applying IFRS 3 Business Combinations).

The amendments apply retrospectively for annual periods beginning on or after 1 January 2018, with early application permitted.

The Group and Company is assessing the potential impact on its financial statements resulting from the interpretation.

» *Transfers of Investment property (Amendments to IAS 40)*

The IASB has amended the requirements in IAS 40 Investment property on when a company should transfer a property asset to, or from, investment property.

The adoption of these standard will not have an impact on the financial statements of the Group and Company.

» *IFRS 16: Leases*

On 13 January 2016 the IASB issued IFRS 16 Leases, completing the IASB's project to improve the financial reporting of leases. IFRS 16 replaces the previous leases standard, IAS 17 Leases, and related interpretations.

IFRS 16 sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract, i.e. the customer ('lessee') and the supplier ('lessor'). The standard defines a lease as a contract that conveys to the customer ('lessee') the right to use an asset for a period of time in exchange for consideration.

A Company assesses whether a contract contains a lease on the basis of whether the customer has the right to control the use of an identified asset for a period of time.

The standard eliminates the classification of leases as either operating leases or finance leases for a lessee and introduces a single lessee accounting model. All leases are treated in a similar way to finance leases.

Applying that model significantly affects the accounting and presentation of leases and consequently, the lessee is required to recognise:

- a) assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. A Company recognises the present value of the unavoidable lease payments and shows them either as lease assets (right-of-use assets) or together with property, plant and equipment. If lease payments are made over time, a Company also recognises a financial liability representing its obligation to make future lease payments.
- b) depreciation of lease assets and interest on lease liabilities in profit or loss over the lease term; and
- c) separate the total amount of cash paid into a principal portion (presented within financing activities) and interest (typically presented within either operating or financing activities) in the statement of cash flows

IFRS 16 substantially carries forward the lessor accounting requirements in IAS 17. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for those two types of leases differently. However, compared to IAS 17, IFRS 16 requires a lessor to disclose additional information about how it manages the risks related to its residual interest in assets subject to leases.

The standard does not require a Company to recognise assets and liabilities for:

- (a) short-term leases (i.e. leases of 12 months or less) and;
- (b) leases of low-value assets

The new Standard is effective for annual periods beginning on or after 1 January 2019. Early application is permitted insofar as the recently issued revenue Standard, IFRS 15 Revenue from Contracts with Customers is also applied.

The application of IFRS 16 is not expected to have a significant impact on the Group's and Company's financial statements.

» *IFRIC 23 Clarification on accounting for Income tax exposures*

IFRIC 23 clarifies the accounting for income tax treatments that have yet to be accepted by tax authorities, whilst also aiming to enhance transparency.

IFRIC 23 explains how to recognise and measure deferred and current income tax assets and liabilities where there is uncertainty over a tax treatment.

An uncertain tax treatment is any tax treatment applied by an entity where there is uncertainty over whether that treatment will be accepted by the tax authority.

If an entity concludes that it is probable that the tax authority will accept an uncertain tax treatment that has been taken or is expected to be taken on a tax return, it should determine its accounting for income taxes consistently with that tax treatment. If an entity concludes that it is not probable that the treatment will be accepted, it should reflect the effect of the uncertainty in its income tax accounting in the period in which that determination is made. Uncertainty is reflected in the overall measurement of tax and separate provision is not allowed.

The entity is required to measure the impact of the uncertainty using the method that best predicts the resolution of the uncertainty (that is, the entity should use either the most likely amount method or the expected value method when measuring an uncertainty).

The entity will also need to provide disclosures, under existing disclosure requirements, about

- (a) judgments made;
- (b) assumptions and other estimates used; and
- (c) potential impact of uncertainties not reflected.

The bank is assessing the impact on the Group's and Company's financial statements.

» *Prepayment Features with Negative Compensation (Amendments to IFRS 9)*

The amendments clarify that financial assets containing prepayment features with negative compensation can now be measured at amortised cost or at fair value through other comprehensive income (FVOCI) if they meet the other relevant requirements of IFRS 9.

Management is currently evaluating the impact of the new standard to the Group and Company's financial statements.

The amendments apply for annual periods beginning on or after 1 January 2019 with retrospective application, early adoption is permitted.

» *Long-term Interests in Associates and Joint Ventures (Amendment to IAS 28)*

The amendments clarify that an entity applies IFRS 9 to long-term interests in an associate and joint venture that form part of the net investment in the associate or joint venture but to which the equity method is not applied.

The amendment is not expected to have a significant impact on the Group's and Company's financial statements.

The amendments apply for annual periods beginning on or after 1 January 2019. Early adoption is permitted.

» *IFRS 17 Insurance Contracts*

IFRS 17 Insurance Contracts sets out the requirements that an entity should apply in reporting information about insurance contracts it issues and reinsurance contracts it holds. An entity shall apply IFRS 17 Insurance Contracts to:

- (a) insurance contracts, including reinsurance contracts, it issues;
- (b) reinsurance contracts it holds; and
- (c) investment contracts with discretionary participation features it issues, provided the entity also issues insurance contracts

IFRS 17 requires an entity that issues insurance contracts to report them on the statement of financial position as the total of:

- (a) the fulfilment cash flows—the current estimates of amounts that the entity expects to collect from premiums and pay out for claims, benefits and expenses, including an adjustment for the timing and risk of those amounts; and
- (b) The contractual service margin—the expected profit for providing insurance coverage. The expected profit for providing insurance coverage is recognised in profit or loss over time as the insurance coverage is provided.

IFRS 17 requires an entity to recognise profits as it delivers insurance services, rather than when it receives premiums, as well as to provide information about insurance contract profits that the Company expects to recognise in the future. IFRS 17 requires an entity to distinguish between groups of contracts expected to be profit making and groups of contracts expected to be loss making. Any expected losses arising from loss-making, or onerous, contracts are accounted for in profit or loss as soon as the Company determines that losses are expected. IFRS 17 requires the entity to update the fulfilment cash flows at each reporting date, using current estimates of the amount, timing and uncertainty of cash flows and of discount rates. The entity:

- (a) accounts for changes to estimates of future cash flows from one reporting date to another either as an amount in profit or loss or as an adjustment to the expected profit for providing insurance coverage, depending on the type of change and the reason for it; and
- (b) Chooses where to present the effects of some changes in discount rates—either in profit or loss or in other comprehensive income.

IFRS 17 also requires disclosures to enable users of financial statements to understand the amounts recognised in the entity's statement of financial position and statement of profit or loss and other comprehensive income, and to assess the risks the Company faces from issuing insurance contracts.

IFRS 17 replaces IFRS 4 Insurance Contracts. IFRS 17 is effective for financial periods commencing on or after 1 January 2021. An entity shall apply the standard retrospectively unless impracticable. A Company can choose to apply IFRS 17 before that date, but only if it also applies IFRS 9 Financial Instruments and IFRS 15 Revenue from Contracts with Customers.

The amendment is not expected to have a significant impact on the Group's and Company's financial statements.

» *Sale or Contribution of Assets between an Investor and its Associate or Company (Amendments to IFRS 10 and IAS 28)*

The amendments require the full gain to be recognised when assets transferred between an investor and its associate or Company meet the definition of a 'business' under IFRS 3 Business Combinations. Where the assets transferred do not meet the definition of a business, a partial gain to the extent of unrelated investors' interests in the associate or Company is recognised. The definition of a business is key to determining the extent of the gain to be recognised.

The effective date for these changes has now been postponed until the completion of a broader review.

The amendment is not expected to have a significant impact on the Group's and Company's financial statements.

## 4. FINANCIAL RISK MANAGEMENT

### Introduction and overview

The Group has exposure to the following risks from its use of financial instruments:

- credit risk
- liquidity risk
- market risks; and
- operational risks

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital.

### Risk management framework

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. The Board has established the Group Asset and Liability (ALCO), Credit and Operational Risk committees, which are responsible for developing and monitoring Group risk management policies in their specified areas.

All Board committees have both executive and non-executive members and report regularly to the Board of Directors on their activities.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

The Group Risk Management Committee is responsible for monitoring compliance with the Group's risk management policies and procedures, and for reviewing the adequacy of the risk management framework in relation to the risks faced by the Group. The Group Audit Committee is assisted in these functions by Internal Audit. Internal Audit undertakes both regular and ad-hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

#### (a) Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's loans and advances to customers and other banks and investment securities. For risk management reporting purposes, the Group considers and consolidates all elements of credit risk exposure.

For risk management purposes, credit risk arising on trading securities is managed independently, but reported as a component of market risk exposure.

#### Management of credit risk

The Board of Directors has delegated responsibility for the management of credit risk to its Group Credit Committee. A separate Group Credit department, reporting to the Group Credit Committee, is responsible for oversight of the Group's credit risk, including:

- *Formulating credit policies* in consultation with business units, covering collateral requirements, credit assessment, risk grading and reporting, documentary and legal procedures, and compliance with regulatory and statutory requirements.
- *Establishing the authorisation structure* for the approval and renewal of credit facilities. Authorisation limits are allocated to business unit Credit Officers. Larger facilities require approval by Group Credit Department, Head of Group Credit, Group Credit Committee or the Board of Directors as appropriate.
- *Reviewing and assessing credit risk.* Group Credit Department assesses all credit exposures in excess of designated limits, prior to facilities being committed to customers by the business unit concerned. Renewals and reviews of facilities are subject to the same review process.

- *Limiting concentrations of exposure to counterparties, geographies and industries (for loans and advances), and by issuer, credit rating band, market liquidity and country (for investment securities).*
- *Developing and maintaining the Group's risk grading* in order to categorise exposures according to the degree of risk of financial loss faced and to focus management on the attendant risks. The risk grading system is used in determining where impairment provisions may be required against specific credit exposures. The current risk grading framework consists of eight grades reflecting varying degrees of risk of default and the availability of collateral or other credit risk mitigation. The responsibility for setting risk grades lies with the final approving executive / committee as appropriate. Risk grades are subject to regular reviews by Group Risk Management Department.
- *Reviewing compliance* of business units with agreed exposure limits, including those for selected industries, country risk and product types. Regular reports are provided to Group Credit Department on the credit quality of local portfolios and appropriate corrective action is taken.
- *Providing advice, guidance and specialist skills* to business units to promote best practice throughout the Group in the management of credit risk.

Each business unit is required to implement Group credit policies and procedures, with credit approval authorities delegated from the Group Credit Committee. Each business unit has a Chief Credit Risk officer who reports on all credit related matters to local management and the Group Credit Committee. Each business unit is responsible for the quality and performance of its credit portfolio and for monitoring and controlling all credit risks in its portfolios, including those subject to central approval.

Regular audits of business units and Group Credit processes are undertaken by Internal Audit.

#### **Exposure to credit risk**

##### **Loans and advances to customers**

Note	2017		2016	
	Group KShs'000	Company KShs'000	Group KShs'000	Company KShs'000
<b>Carrying amount 16(a) &amp; (b)</b>	<b>9,616,965</b>	<b>9,610,470</b>	<b>8,974,527</b>	<b>8,963,164</b>
<b>Individually impaired:</b>				
Grade 4: Doubtful	969,838	824,811	786,925	641,898
Grade 3: Substandard	151,932	151,932	-	-
	1,121,770	976,743	786,925	641,898
Allowances for Impairment 16(c) & (d)	( 686,499)	( 547,967)	( 635,240)	( 501,576)
<b>Carrying amounts</b>	<b>435,271</b>	<b>428,776</b>	<b>151,685</b>	<b>140,322</b>
<b>Collectively impaired:</b>				
Grade 1: Normal	9,122,642	9,122,642	8,732,140	8,732,140
Grade 2: Watch	91,921	91,921	117,036	117,036
	9,214,563	9,214,563	8,849,176	8,849,176
Allowances for Impairment 16(c) & (d)	( 32,869)	( 32,869)	( 26,334)	( 26,334)

	<b>Carrying amounts</b>	<b>9,181,694</b>	<b>9,181,694</b>	<b>8,822,842</b>	<b>8,822,842</b>
<b>Past due and not impaired:</b>					
Grade 1: Normal	-	-	518,499	518,499	
Grade 2: Watch	-	-	117,036	117,036	
	-	-	<b>635,535</b>	<b>635,535</b>	
<b>Past due comprises:</b>					
01-30 Days	-	-	518,499	518,499	
31-60 Days	-	-	117,036	117,036	
	-	-	<b>635,535</b>	<b>635,535</b>	
<b>Neither past due nor impaired:</b>					
Grade 1: Normal	9,122,642	9,122,642	8,213,641	8,213,641	
Grade 2: Watch	91,921	91,921	-	-	
	<b>9,214,563</b>	<b>9,214,563</b>	<b>8,213,641</b>	<b>8,213,641</b>	

### Impaired loans and securities

Impaired loans and securities are loans and securities for which the Group determines that it is probable that it will be unable to collect all principal and interest due according to the contractual terms of the loan / securities agreement(s). These loans are graded 3 to 5 in the Group's internal credit risk grading system.

### Past due but not impaired loans

Loans and securities where contractual interest or principal payments are past due but the Group believes that impairment is not appropriate on the basis of the level of security / collateral available and / or the stage of collection of amounts owed to the Group.

### Loans with renegotiated terms

Loans with renegotiated terms are loans that have been restructured due to deterioration in the borrower's financial position and where the Group has made concessions that it would not otherwise consider. Once the loan is restructured it remains in this category independent of satisfactory performance after restructuring.

### Allowances for impairment

The Group establishes an allowance for impairment losses that represents its estimate of incurred losses in its loan portfolio. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loan loss allowance established for groups of homogeneous assets in respect of losses that have been incurred but have not been identified on loans subject to individual assessment for impairment.

### Write-off policy

The Group writes off a loan / security balance (and any related allowances for impairment losses) when Group Credit determines that the loans / securities are uncollectible. This determination is reached after considering information such as the occurrence of significant changes in the borrower / issuer's financial position such that the borrower / issuer can no longer pay the obligation, or that proceeds from collateral will not be sufficient to pay back the entire exposure. For smaller balance standardised loans, charge off decisions generally are based on a product specific past due status.

Set out below is an analysis of the gross and net (of allowances for impairment) amounts of individually impaired assets by risk grade.

<b>Loans and advances - Group</b>	<b>Gross</b> KShs'000	<b>Net</b> KShs'000
<b>31 December 2017</b>		
Grade 3: Individually impaired	151,932	134,290
Grade 4: Individually impaired	969,838	300,981
	<b>1,121,770</b>	<b>435,271</b>
<b>31 December 2016</b>		
Grade 3: Individually impaired	-	-
Grade 4: Individually impaired	786,925	151,685
	<b>786,925</b>	<b>151,685</b>

The Group holds collateral against loans and advances to customers in the form of mortgage interests over property, other registered securities over assets, and guarantees. Estimates of fair value are based on the value of collateral assessed at the time of borrowing, and generally are not updated except when a loan is individually assessed as impaired. Collateral generally is not held over loans and advances to banks, except when securities are held as part of reverse repurchase and securities borrowing activity. Collateral usually is not held against investment securities, and no such collateral was held at 31 December 2017 or 2016.

An estimate of the fair values of collateral against loans and advances to customers is shown below:

	<b>2017</b> KShs'000	<b>2016</b> KShs'000
Against impaired accounts	270,562	292,232
Against accounts not impaired	10,681,897	9,819,985
	<b>10,952,459</b>	<b>10,112,217</b>

The Group monitors concentrations of credit risk by sector. An analysis of concentrations of credit risk at the reporting date is shown below:

<b>Concentration by sector</b>	<b>2017</b> KShs'000	<b>2016</b> KShs'000
Agriculture, hunting, fishing and forestry	249,936	42,590
Manufacturing	1,030,330	1,148,135
Trade	4,683,073	4,368,530
Transport	398,568	399,989
Real estate	1,668,175	1,581,088
Personal loans	963,925	1,083,069
Others	1,342,326	1,012,700
	<b>10,336,333</b>	<b>9,636,101</b>

The other financial assets are neither past due nor impaired.

	2017 KShs'000	2016 KShs'000
Cash and balances with Central Bank of Kenya	1,236,146	1,532,007
Placements with other banks	714,300	548,346
Investments in Government securities	3,485,956	2,938,898
Other assets – items in transit	134,986	172,709
	<b>5,571,388</b>	<b>5,191,960</b>

### **Settlement risk**

The Group's activities may give rise to risk at the time of settlement of transactions and trades. Settlement risk is the risk of loss due to the failure of a company to honour its obligations to deliver cash, securities or other assets as contractually agreed.

For certain types of transactions the Group mitigates this risk by conducting settlements through a settlement/clearing agent to ensure that a trade is settled only when both parties have fulfilled their contractual settlement obligations. Settlement limits form part of the credit approval/limit monitoring process described earlier. Acceptance of settlement risk on free settlement trades requires transaction specific or counterparty specific approvals from Group Risk.

### **(b) Liquidity risk**

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations from its financial liabilities.

#### **Management of liquidity risk**

The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Group's central treasury receives information from other business units regarding the liquidity profile of their financial assets and liabilities and details of other projected cash flows arising from projected future business. Central Treasury then maintains a portfolio of short-term liquid assets, largely made up of short-term liquid investment securities, loans and advances to banks and other inter-bank facilities, to ensure that sufficient liquidity is maintained within the Group as a whole. The liquidity requirements of business units and subsidiaries are met through short-term loans from Central Treasury to cover any short-term fluctuations and longer term funding to address any structural liquidity requirements.

When an operating subsidiary or branch is subject to a liquidity limit imposed by its local regulator, the subsidiary or branch is responsible for managing its overall liquidity within the regulatory limit in co-ordination with Central Treasury. Central Treasury monitors compliance of all operating subsidiaries and foreign branches with local regulatory limits on a daily basis.

The daily liquidity position is monitored and regular liquidity stress testing is conducted under a variety of scenarios covering both normal and more severe market conditions. All liquidity policies and procedures are subject to review and approval by ALCO. Daily reports cover the liquidity position of both the Group and operating subsidiaries and foreign branches. A summary report, including any exceptions and remedial action taken, is submitted regularly to ALCO.

#### **Exposure to liquidity risk**

The key measure used by the Group for managing liquidity risk is the ratio of net liquid assets to deposits from customers. For this purpose net liquid assets are considered as including cash and cash equivalents and investment grade debt securities for which there is an active and liquid market less any deposits from banks, debt securities issued, other borrowings and commitments maturing within the next month. Details of the reported Group ratio of net liquid assets to deposits and customers at the reporting date and during the reporting period were as follows:

Group and Company	2017	2016
Average for the period	40.04%	37.22%
Maximum for the period	43.15%	40.66%
Minimum for the period	36.72%	32.08%

### Residual contractual maturities of assets and liabilities

Customer deposits represent current, savings, call and fixed deposit balances, which past experience have shown to be stable.

<b>Group</b>	<b>Due within 3 months</b>	<b>Due between 3 and 12 months</b>	<b>Due between 1 and 5 years</b>	<b>Due after 5 years</b>	<b>Total</b>
<b>31 December 2017</b>	<b>KShs'000</b>	<b>KShs'000</b>	<b>KShs'000</b>	<b>KShs'000</b>	<b>KShs'000</b>
<b>Assets</b>					
Cash and balances with Central Bank of Kenya	1,236,146	-	-	-	1,236,146
Investment in Government Securities	1,703,241	883,502	292,360	606,853	3,485,956
Placements with other banks	714,300	-	-	-	714,300
Loans and advances to customers (net)	3,391,216	1,739,606	3,455,380	1,030,763	9,616,965
Other assets	265,328	-	-	-	265,328
<b>Total financial assets</b>	<b>7,310,231</b>	<b>2,623,108</b>	<b>3,747,740</b>	<b>1,637,616</b>	<b>15,318,695</b>
<b>Liabilities</b>					
Customers' deposits	12,680,313	437,827	-	-	13,118,140
Other liabilities	-	237,436	-	-	237,436
<b>Total financial liabilities</b>	<b>12,680,313</b>	<b>675,263</b>	<b>-</b>	<b>-</b>	<b>13,355,576</b>
	<b>( 5,370,082)</b>	<b>1,947,845</b>	<b>3,747,740</b>	<b>1,637,616</b>	<b>1,963,119</b>

<b>Group</b>	<b>Due within 3 months</b>	<b>Due between 3 and 12 months</b>	<b>Due between 1 and 5 years</b>	<b>Due after 5 years</b>	<b>Total</b>
<b>31 December 2016</b>	<b>KShs'000</b>	<b>KShs'000</b>	<b>KShs'000</b>	<b>KShs'000</b>	<b>KShs'000</b>
<b>Assets</b>					
Cash and balances with Central Bank of Kenya	1,532,007	-	-	-	1,532,007
Investment in Government Securities	848,430	960,167	404,689	725,612	2,938,898
Placements with other banks	548,346	-	-	-	548,346
Loans and advances to customers (net)	1,698,232	3,369,144	2,732,164	1,174,987	8,974,527
Other assets	172,709	-	-	-	172,709
<b>Total financial assets</b>	<b>4,799,724</b>	<b>4,329,311</b>	<b>3,136,853</b>	<b>1,900,599</b>	<b>14,166,487</b>
<b>Liabilities</b>					
Customers' deposits	11,823,997	488,713	-	-	12,312,710
Other liabilities	-	126,088	-	-	126,088
<b>Total financial liabilities</b>	<b>11,823,997</b>	<b>614,801</b>	<b>-</b>	<b>-</b>	<b>12,438,798</b>
	<b>( 7,024,273)</b>	<b>3,714,510</b>	<b>3,136,853</b>	<b>1,900,599</b>	<b>1,727,689</b>

**Residual contractual maturities of assets and liabilities**

Customer deposits represent current, savings, call and fixed deposit balances, which past experience have shown to be stable.

<b>Company</b> <b>31 December 2017</b>	<b>Due within 3 months KShs'000</b>	<b>Due between 3 and 12 months KShs'000</b>	<b>Due between 1 and 5 years KShs'000</b>	<b>Due after 5 years KShs'000</b>	<b>Total KShs'000</b>
<b>Assets</b>					
Cash and balances with Central Bank of Kenya	1,236,146	-	-	-	1,236,146
Investment in Government Securities	1,703,241	883,502	292,360	606,853	3,485,956
Placements with other banks	714,300	-	-	-	714,300
Loans and advances to customers (net)	3,391,216	1,739,605	3,479,827	999,822	9,610,470
Other assets	265,328	-	-	-	265,328
<b>Total financial assets</b>	<b>7,310,231</b>	<b>2,623,107</b>	<b>3,772,187</b>	<b>1,606,675</b>	<b>15,312,200</b>
<b>Liabilities</b>					
Customers' deposits	12,680,313	437,827	-	-	13,118,140
Due to subsidiary companies	-			364,792	364,792
Other liabilities	-	237,436	-	-	237,436
<b>Total financial liabilities</b>	<b>12,680,313</b>	<b>675,263</b>	<b>-</b>	<b>364,792</b>	<b>13,720,368</b>
	<b>( 5,370,082)</b>	<b>1,947,844</b>	<b>3,772,187</b>	<b>1,241,883</b>	<b>1,591,832</b>

<b>Company</b> <b>31 December 2016</b>	<b>Due within 3 months KShs'000</b>	<b>Due between 3 and 12 months KShs'000</b>	<b>Due between 1 and 5 years KShs'000</b>	<b>Due after 5 years KShs'000</b>	<b>Total KShs'000</b>
<b>Assets</b>					
Cash and balances with Central Bank of Kenya	1,532,007	-	-	-	1,532,007
Investment in Government Securities	848,430	960,167	404,689	725,612	2,938,898
Placements with other banks	548,346	-	-	-	548,346
Loans and advances to customers (net)	1,789,574	3,321,830	2,693,602	1,158,158	8,963,164
Other assets	172,709	-	-	-	172,709
<b>Total financial assets</b>	<b>4,891,066</b>	<b>4,281,997</b>	<b>3,098,291</b>	<b>1,883,770</b>	<b>14,155,124</b>
<b>Liabilities</b>					
Customers' deposits	11,823,997	488,713	-	-	12,312,710
Due to subsidiary companies	-			366,213	366,213
Other liabilities	-	126,088			126,088
<b>Total financial liabilities</b>	<b>11,823,997</b>	<b>614,801</b>	<b>-</b>	<b>366,213</b>	<b>12,805,011</b>
	<b>( 6,932,931)</b>	<b>3,667,196</b>	<b>3,098,291</b>	<b>1,517,557</b>	<b>1,350,113</b>

The previous table shows the undiscounted cash flows on the Group's and Company's financial liabilities and unrecognised loan commitments on the basis of their earliest possible contractual maturity. The Group's and Company's expected cash flows on these instruments vary significantly from this analysis. For example, demand deposits from customers are expected to maintain a stable or increasing balance; and unrecognised loan commitments are not all expected to be drawn down immediately.

The gross nominal inflow/(outflow) disclosed in the previous table is the contractual, undiscounted cash flow on the financial liability or commitment. The disclosure for derivatives shows a net amount for derivatives that are net settled, but a gross inflow and outflow amount for derivatives that have simultaneous gross settlement (e.g., forward exchange contracts and currency swaps).

#### (c) Market risk

Market risk is the risk that changes in market prices, such as interest rate, equity prices, foreign exchange rates and credit spreads (not relating to changes in the obligor's / issuer's credit standing) will affect the Group's and Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

#### **Management of market risks**

The Group and the Company separates its exposure to market risk between trading and non-trading portfolios. Trading portfolios mainly are held by the corporate banking unit, and include positions arising from market making and proprietary position taking, together with financial assets and liabilities that are managed on a fair value basis.

With the exception of translation risk arising on the Group's net investment in its foreign operations, all foreign exchange risk within the Group is transferred and sold down by Central Treasury to the corporate Banking unit. Accordingly, the foreign exchange position is treated as part of the Group's trading portfolios for risk management purposes.

Overall authority for market risk is vested in ALCO. Group Risk is responsible for the development of detailed risk management policies (subject to review and approval by ALCO) and for the day-to-day review of their implementation.

#### **Exposure to interest rate risk – non-trading portfolios**

The principal risk to which non-trading portfolios are exposed is the risk of loss from fluctuations in the future cash flows or fair values of financial instrument because of a change in market interest rates. Interest rate risk is managed principally through monitoring interest rate gaps and by having pre-approved limits for repricing bands. The ALCO is the monitoring body for compliance with these limits and is assisted by Risk Management in its day-to-day monitoring activities.

##### *Interest rate risk*

This table shows the extent to which the group's interest rate exposures on assets and liabilities are matched. Items are allocated to time bands by reference to the earlier of the next contractual interest rate repricing date and maturity date.

<b>Group 31 December 2017</b>	<b>Effective interest rate</b>	<b>Due within 3 months KShs'000</b>	<b>Due between 3 and 12 months KShs'000</b>	<b>Due between 1 and 5 years KShs'000</b>	<b>Due after 5 years KShs'000</b>	<b>Non- interest bearing KShs'000</b>	<b>Total KShs'000</b>
<b>Assets</b>							
Cash and balances with Central Bank of Kenya	-	-	-	-	-	1,236,146	1,236,146
Investment in Government Securities	10.62%	1,703,241	883,502	292,360	606,853	-	3,485,956
Placements with other banks	7.27%	714,300	-	-	-	-	714,300
Loans and advances to customers (net)	13.18%	3,391,216	1,739,606	3,455,380	1,030,763	-	9,616,965
Other assets	-	-	-	-	-	265,328	265,328

<b>Total financial assets</b>		<b>5,808,757</b>	<b>2,623,108</b>	<b>3,747,740</b>	<b>1,637,616</b>	<b>1,501,474</b>	<b>15,318,695</b>
<b>Liabilities</b>							
Customers' deposits	6.69%	12,680,313	437,827	-	-	-	13,118,140
Other liabilities		-	-	-	-	237,436	237,436
<b>Total financial liabilities</b>		<b>12,680,313</b>	<b>437,827</b>	<b>-</b>	<b>-</b>	<b>237,436</b>	<b>13,355,576</b>
<b>Net exposure</b>		<b>(6,871,556)</b>	<b>2,185,281</b>	<b>3,747,740</b>	<b>1,637,616</b>	<b>1,264,038</b>	<b>1,963,119</b>

<b>Group</b> <b>31 December 2016</b>	<b>Effective interest rate</b>	<b>Due within 3 months KShs'000</b>	<b>Due between 3 and 12 months KShs'000</b>	<b>Due between 1 and 5 years KShs'000</b>	<b>Due after 5 years KShs'000</b>	<b>Non- interest bearing KShs'000</b>	<b>Total KShs'000</b>
<b>Assets</b>							
Cash and balances with Central Bank of Kenya		-	-	-	-	1,532,007	1,532,007
Investment in Government Securities	11.01%	848,430	960,167	404,689	725,612	-	2,938,898
Placements with other banks	5.30%	548,346	-	-	-	-	548,346
Loans and advances to customers (net)	14.86%	1,698,232	3,369,144	2,732,164	1,174,987	-	8,974,527
Other assets		-	-	-	-	172,709	172,709
<b>Total financial assets</b>		<b>3,095,008</b>	<b>4,329,311</b>	<b>3,136,853</b>	<b>1,900,599</b>	<b>1,704,716</b>	<b>14,166,487</b>
<b>Liabilities</b>							
Customers' deposits	7.61%	11,823,997	488,713	-	-	-	12,312,710
Other liabilities		-	-	-	-	126,088	126,088
<b>Total financial liabilities</b>		<b>11,823,997</b>	<b>488,713</b>	<b>-</b>	<b>-</b>	<b>126,088</b>	<b>12,438,798</b>
<b>Net exposure</b>		<b>(8,728,989)</b>	<b>3,840,598</b>	<b>3,136,853</b>	<b>1,900,599</b>	<b>1,578,628</b>	<b>1,727,689</b>

This table shows the extent to which the Company's interest rate exposures on assets and liabilities are matched. Items are allocated to time bands by reference to the earlier of the next contractual interest rate repricing date and maturity date.

<b>Company</b> <b>31 December 2017</b>	<b>Effective interest rate</b>	<b>Due within 3 months KShs'000</b>	<b>Due between 3 and 12 months KShs'000</b>	<b>Due between 1 and 5 years KShs'000</b>	<b>Due after 5 years KShs'000</b>	<b>Non- interest bearing KShs'000</b>	<b>Total KShs'000</b>
<b>Assets</b>							
Cash and balances with Central Bank of Kenya	-	-	-	-	-	1,236,146	1,236,146
Investment in Government Securities	10.62%	1,703,241	883,502	292,360	606,853	-	3,485,956
Placements with other banks	7.27%	714,300	-	-	-	-	714,300
Loans and advances to customers (net)	13.18%	3,391,216	1,739,605	3,479,827	999,822	-	9,610,470
Other assets	-	-	-	-	-	265,328	265,328

<b>Total financial assets</b>		<b>5,808,757</b>	<b>2,623,107</b>	<b>3,772,187</b>	<b>1,606,675</b>	<b>1,501,474</b>	<b>15,312,200</b>
<b>Liabilities</b>							
Customers' deposits	6.69%	12,680,313	437,827	-	-	-	13,118,140
Due to subsidiary companies		-	-	-	-	364,792	364,792
Other liabilities		-	-	-	-	237,436	237,436
<b>Total financial liabilities</b>		<b>12,680,313</b>	<b>437,827</b>	<b>-</b>	<b>-</b>	<b>602,228</b>	<b>13,720,368</b>
		<b>(6,871,556)</b>	<b>2,185,280</b>	<b>3,772,187</b>	<b>1,606,675</b>	<b>899,246</b>	<b>1,591,832</b>

<b>Company</b> <b>31 December 2016</b>	<b>Effective interest rate</b>	<b>Due within 3 months KShs'000</b>	<b>Due between 3 and 12 months KShs'000</b>	<b>Due between 1 and 5 years KShs'000</b>	<b>Due after 5 years KShs'000</b>	<b>Non-interest bearing KShs'000</b>	<b>Total KShs'000</b>
<b>Assets</b>							
Cash and balances with Central Bank of Kenya		-	-	-	-	1,532,007	1,532,007
Investment in Government Securities	11.01%	848,430	960,167	404,689	725,612	-	2,938,898
Placements with other banks	5.30%	548,346	-	-	-	-	548,346
Loans and advances to customers (net)	14.86%	1,789,574	3,321,830	2,693,602	1,158,158	-	8,963,164
Other assets		-	-	-	-	172,709	172,709
<b>Total financial assets</b>		<b>3,186,350</b>	<b>4,281,997</b>	<b>3,098,291</b>	<b>1,883,770</b>	<b>1,704,716</b>	<b>14,155,124</b>
<b>Liabilities</b>							
Customers' deposits	7.61%	11,823,997	488,713	-	-	-	12,312,710
Due to subsidiary companies		-	-	-	-	366,213	366,213
Other liabilities		-	-	-	-	126,088	126,088
<b>Total financial liabilities</b>		<b>11,823,997</b>	<b>488,713</b>	<b>-</b>	<b>-</b>	<b>492,301</b>	<b>12,805,011</b>
		<b>(8,637,647)</b>	<b>3,793,284</b>	<b>3,098,291</b>	<b>1,883,770</b>	<b>1,212,415</b>	<b>1,350,113</b>

The management of interest rate risk against interest rate gap limits is supplemented by monitoring the sensitivity of the Group's and Company's financial assets and liabilities to various standard and non-standard interest rate scenarios. Standard scenarios that are considered on a monthly basis include a 100 basis point (bp) parallel fall or rise in all yield curves worldwide and a 50 bp rise or fall in the greater than 12-month portion of all yield curves. Overall non-trading interest rate risk positions are managed by Central Treasury, which uses investment securities, advances to banks, deposits from banks and derivative instruments to manage the overall position arising from the Group's and Company's non-trading activities.

#### Exposure to other market risks – non-trading portfolios

Credit spread risk (not relating to changes in the obligor / issuer's credit standing) on debt securities held by Central Treasury and equity price risk is subject to regular monitoring by Group Risk, but is not currently significant in relation to the overall results and financial position of the Group and Company.

The result of structural foreign exchange positions on the Group's and Company's net investments in foreign subsidiaries and branches, together with any related net investment hedges, is recognised in equity. The Group's policy is only to hedge

such exposures when not to do so would have a significant impact on the regulatory capital ratios of the Group and its banking subsidiaries. The result of this policy is that hedging generally only becomes necessary when the ratio of structural exposures in a particular currency to risk-weighted assets denominated in that currency diverges significantly from the capital ratio of the entity being considered.

#### Currency risk

The group and company are exposed to currency risk through transactions in foreign currencies. The group's and Company's transactional exposures give rise to foreign currency gains and losses that are recognised in the statement of comprehensive income. In respect of monetary assets and liabilities in foreign currencies, the group ensures that its net exposure is kept to an acceptable level by buying and selling foreign currencies at spot rates when considered appropriate. The table below summarizes the foreign currency exposure as at 31 December 2017 and 31 December 2016:

<b>Group and Company</b>	<b>2017</b>	<b>2016</b>
	KShs'000	KShs'000
Assets in foreign currencies	820,236	826,274
Liabilities in foreign currencies	(805,346)	(824,176)
Net foreign currency exposure	14,890	2,098

The following table demonstrates the sensitivity to a reasonably possible change in the below mentioned exchange rates, with all other variables held constant, of the Group's and Company's profit before tax (due to changes in the fair value of monetary assets and liabilities).

#### Group and Company

##### Increase/decrease in exchange rate

	<b>Effect on profit before tax</b>	
	<b>2017</b>	<b>2016</b>
	KShs'000	KShs'000
USD	10%	838
GBP	10%	40
EURO	10%	( 155) 9
		184 ( 60)

The table below analyses the currencies to which the Group and Company is exposed at 31 December 2017:

#### Group and Company

##### At 31 December 2017 – KShs'000

	<b>USD</b>	<b>GBP</b>	<b>EURO</b>	<b>OTHER</b>	<b>TOTAL</b>
<b>Assets</b>					
Cash and balances with Central Bank of Kenya	182,466	3,646	9,209	-	195,321
Deposits and balances due from banking institutions	67,890	39,110	22,709	4,325	134,034
Loans and advances to customers (net)	438,133	-	52,748	-	490,881
Other assets	-	-	-	-	-
<b>Total foreign currency assets</b>	<b>688,489</b>	<b>42,756</b>	<b>84,666</b>	<b>4,325</b>	<b>820,236</b>
<b>Liabilities</b>					
Other liabilities	30,714	85	73,968	23	104,790
Deposits and balances due to banking institutions	649,393	42,273	8,859	31	700,556
<b>Total foreign currency liabilities</b>	<b>680,107</b>	<b>42,358</b>	<b>82,827</b>	<b>54</b>	<b>805,346</b>
<b>Foreign currency exposure at 31 December 2017</b>	<b>8,382</b>	<b>398</b>	<b>1,839</b>	<b>4,271</b>	<b>14,890</b>
<b>Off balance sheet items</b>	<b>430,917</b>	<b>-</b>	<b>103,162</b>	<b>-</b>	<b>534,079</b>

<b>At 31 December 2016 – KShs'000</b>	<b>USD</b>	<b>GBP</b>	<b>EURO</b>	<b>OTHER</b>	<b>TOTAL</b>
<b>Assets</b>					
Cash and balances with Central Bank of Kenya	86,660	2,999	2,174	5	91,838
Deposits and balances due from banking institutions	224,877	43,628	22,984	4,244	295,733
Loans and advances to customers (net)	418,793	-	15,785	-	434,578
Other assets	4,125	-	-	-	4,125
<b>Total foreign currency assets</b>	<b>734,455</b>	<b>46,627</b>	<b>40,943</b>	<b>4,249</b>	<b>826,274</b>
<b>Liabilities</b>					
Other liabilities	1,782	66	27,847	21	29,716
Deposits and balances due to banking institutions	734,222	46,467	13,699	72	794,460
<b>Total foreign currency liabilities</b>	<b>736,004</b>	<b>46,533</b>	<b>41,546</b>	<b>93</b>	<b>824,176</b>
<b>Foreign currency exposure at 31 December 2016</b>	<b>( 1,549)</b>	<b>94</b>	<b>( 603)</b>	<b>4,156</b>	<b>2,098</b>
<b>Off balance sheet items</b>	<b>523,015</b>	<b>-</b>	<b>55,918</b>	<b>-</b>	<b>578,933</b>

**(d) Operational risk**

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Group's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the Group's operations and are faced by all business entities.

The Group's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Group's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to senior management within each business unit. This responsibility is supported by the development of overall Group standards for the management of operational risk in the following areas:

- requirements for appropriate segregation of duties, including the independent authorisation of transactions
- requirements for the reconciliation and monitoring of transactions
- compliance with regulatory and other legal requirements
- documentation of controls and procedures
- requirements for the periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified
- requirements for the reporting of operational losses and proposed remedial action
- development of contingency plans
- training and professional development
- ethical and business standards
- risk mitigation, including insurance where this is effective.

Compliance with Group standards is supported by a programme of periodic reviews undertaken by Internal Audit. The results of Internal Audit reviews are discussed with the management of the business unit to which they relate, with summaries submitted to the Audit Committee and senior management of the Group.

## (e) Capital management

### Regulatory capital

The Central Bank of Kenya sets and monitors capital requirements for the Group as a whole. The parent company and individual banking operations are directly supervised by the regulator.

In implementing current capital requirements, the Central Bank of Kenya requires the Group to maintain a prescribed ratio of total capital to total risk-weighted assets. The Group calculates requirements for market risk in its trading portfolios based upon the Group's value at risk (VaR) models and uses its internal grading as the basis for risk weightings for credit risk. The Group's regulatory capital is analysed into two tiers:

- Tier 1 capital, which includes ordinary share capital, share premium, perpetual bonds (which are classified as innovative Tier 1 securities), retained earnings, translation reserve and minority interests after deductions for goodwill and intangible assets, and other regulatory adjustments relating to items that are included in equity but are treated differently for capital adequacy purposes.
- Tier 2 capital, which includes qualifying subordinated liabilities, collective impairment allowances and the element of the fair value reserve relating to unrealised gains on equity instruments classified as available-for-sale.

Various limits are applied to elements of the capital base. The amount of innovative tier 1 securities cannot exceed 15 percent of total tier 1 capital; qualifying tier 2 capital cannot exceed tier 1 capital; and qualifying term subordinated loan capital may not exceed 50 percent of tier 1 capital. There also are restrictions on the amount of collective impairment allowances that may be included as part of tier 2 capital. Other deductions from capital include the carrying amounts of investments in subsidiaries that are not included in the regulatory consolidation, investments in the capital of banks and certain other regulatory items.

Banking operations are categorised as either trading book or banking book, and risk-weighted assets are determined according to specified requirements that seek to reflect the varying levels of risk attached to assets and off-balance sheet exposures.

The Group's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholders' return is also recognised and the Group recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

The Group and its individually regulated operations have complied with all externally imposed capital requirements throughout the period.

There have been no material changes in the Group's management of capital during the period.

The Group's and Company's regulatory capital position at 31 December was as follows:

	Group		Company	
	2017 KShs'000	2016 KShs'000	2017 KShs'000	2016 KShs'000
<b>Core capital (Tier 1)</b>				
Paid up share capital	450,375	450,375	450,375	450,375
Retained earnings	1,696,445	1,468,979	1,619,244	1,383,524
Net after tax profits	160,022	230,127	166,311	238,318
<b>Core capital</b>	<b>2,306,842</b>	<b>2,149,481</b>	<b>2,235,930</b>	<b>2,072,280</b>
Supplementary capital (Tier 2)	67,773	65,112	67,773	65,112
<b>Total capital</b>	<b>2,374,615</b>	<b>2,214,593</b>	<b>2,303,703</b>	<b>2,137,392</b>
On balance sheet risk weighted assets	10,964,394	10,349,126	10,957,899	10,337,763
Off balance sheet risk weighted assets	781,552	938,780	781,552	938,780
<b>Total risk weighted assets</b>	<b>11,745,946</b>	<b>11,287,906</b>	<b>11,739,451</b>	<b>11,276,543</b>

<b>Capital adequacy ratios</b>				
Percentage of Core Capital to Risk Weighted Asset ratio	19.64%	19.04%	19.05%	18.38%
Minimum requirement	10.50%	10.50%	10.50%	10.50%
Percentage of Total Capital to Risk Weighted Asset ratio	20.22%	19.62%	19.62%	18.95%
Minimum requirement	14.50%	14.50%	14.50%	14.50%
Percentage of Core Capital to Deposits ratio	17.59%	17.46%	17.04%	16.83%
Minimum requirement	8.00%	8.00%	8.00%	8.00%

### **Capital allocation**

The allocation of capital between specific operations and activities is, to a large extent, driven by optimisation of the return achieved on the capital allocated. The amount of capital allocated to each operation or activity is based primarily upon the regulatory capital, but in some cases the regulatory requirements do not reflect fully the varying degree of risk associated with different activities. In such cases the capital requirements may be flexed to reflect differing risk profiles, subject to the overall level of capital to support a particular operation or activity not falling below the minimum required for regulatory purposes. The process of allocating capital to specific operations and activities is undertaken independently of those responsible for the operation, by Risk Management Committee and is subject to review by the Credit Committee or Assets and Liability Management Committee as appropriate.

Although maximisation of the return on risk-adjusted capital is the principal basis used in determining how capital is allocated within the Group to particular operations or activities, it is not the sole basis used for decision making. Account also is taken of synergies with other operations and activities, the availability of management and other resources, and the fit of the activity with the Group's longer term strategic objectives. The Group's policies in respect of capital management and allocation are reviewed regularly by the Board of Directors.

#### **(ii) Financial assets and liabilities and their fair values**

The table below sets out the Group's classification of each class of financial assets and liabilities, and their fair values (excluding accrued interest):

<b>Group</b>	<b>Held to maturity</b>	<b>Loans and receivables</b>	<b>Other amortised cost</b>	<b>Total carrying amount</b>	<b>Fair values KShs'000</b>
<b>As at 31 December 2017</b>	<b>KShs'000</b>	<b>KShs'000</b>	<b>KShs'000</b>	<b>KShs'000</b>	
<b>Assets</b>					
Cash and cash equivalents	-	-	1,236,146	1,236,146	1,236,146
Placements with other banks	-	-	714,300	714,300	714,300
Investments in Government securities	3,485,956	-	-	3,485,956	3,485,956
Loans and advances to customers (net)	-	9,616,965	-	9,616,965	9,616,965
Other assets – items in transit	-	265,328	-	265,328	265,328
<b>Total assets</b>	<b>3,485,956</b>	<b>9,882,293</b>	<b>1,950,446</b>	<b>15,318,695</b>	<b>15,318,695</b>
<b>Liabilities and shareholders' funds</b>					
Customers' deposits	-	-	13,031,588	13,031,588	13,031,588
<b>Total liabilities</b>	<b>-</b>	<b>-</b>	<b>13,031,588</b>	<b>13,031,588</b>	<b>13,031,588</b>
<b>As at 31 December 2016</b>					
<b>Assets</b>					
Cash and cash equivalents	-	-	1,532,007	1,532,007	1,532,007
Placements with other banks	-	-	548,346	548,346	548,346

Investments in Government securities	2,938,898	-	-	2,938,898	2,938,898
Loans and advances to customers (net)	-	8,974,527	-	8,974,527	8,974,527
Other assets – items in transit	-	172,709	-	172,709	172,709
<b>Total assets</b>	<b>2,938,898</b>	<b>9,147,236</b>	<b>2,080,353</b>	<b>14,166,487</b>	<b>14,166,487</b>
<b>Liabilities and shareholders' funds</b>					
Customers' deposits	-	-	12,236,672	12,236,672	12,236,672
<b>Total liabilities</b>	<b>-</b>	<b>-</b>	<b>12,236,672</b>	<b>12,236,672</b>	<b>12,236,672</b>

**(ii) Financial assets and liabilities and their fair values**

The table below sets out the Company's classification of each class of financial assets and liabilities, and their fair values (excluding accrued interest):

<b>Company</b>	<b>Held to maturity</b> KShs'000	<b>Loans and receivables</b> KShs'000	<b>Other amortised cost</b> KShs'000	<b>Total carrying amount</b> KShs'000	<b>Fair values</b> KShs'000
<b>As at 31 December 2017</b>					
<b>Assets</b>					
Cash and cash equivalents	-	-	1,236,146	1,236,146	1,236,146
Placements with other banks	-	-	714,300	714,300	714,300
Investments in Government securities	3,485,956	-	-	3,485,956	3,485,956
Loans and advances to customers (net)	-	9,610,470	-	9,610,470	9,610,470
Other assets – items in transit	-	265,328	-	265,328	265,328
<b>Total assets</b>	<b>3,485,956</b>	<b>9,875,798</b>	<b>1,950,446</b>	<b>15,312,200</b>	<b>15,312,200</b>
<b>Liabilities and shareholders' funds</b>					
Customers' deposits	-	-	13,031,588	13,031,588	13,031,588
<b>Total liabilities</b>	<b>-</b>	<b>-</b>	<b>13,031,588</b>	<b>13,031,588</b>	<b>13,031,588</b>
<b>As at 31 December 2016</b>					
<b>Assets</b>					
Cash and cash equivalents	-	-	1,532,007	1,532,007	1,532,007
Placements with other banks	-	-	548,346	548,346	548,346
Investments in Government securities	2,938,898	-	-	2,938,898	2,938,898
Loans and advances to customers (net)	-	8,963,164	-	8,963,164	8,963,164
Other assets – items in transit	-	172,709	-	172,709	172,709
<b>Total assets</b>	<b>2,938,898</b>	<b>9,135,873</b>	<b>2,080,353</b>	<b>14,155,124</b>	<b>14,155,124</b>
<b>Liabilities and shareholders' funds</b>					
Customers' deposits	-	-	12,236,672	12,236,672	12,236,672
<b>Total liabilities</b>	<b>-</b>	<b>-</b>	<b>12,236,672</b>	<b>12,236,672</b>	<b>12,236,672</b>

The financial instruments have been disclosed at either original cost or amortised cost. The market has not developed a standard yield curve that can be used to fair value securities held to maturity (HTM). The total HTM portfolio is therefore reflected at amortised cost. Loans and advances are not actively traded in the market, rendering fair valuation impractical. The carrying amount approximates the fair value of the financial instruments.

<b>5. NET INTEREST INCOME</b>	<b>2017 KShs'000</b>	<b>2016 KShs'000</b>
<b>Group and Company</b>		
<b>Interest income</b>		
Loans and advances to customers	1,301,756	1,607,476
Interest on government securities	332,206	332,255
Placements with other banks and banking institutions	44,619	36,211
<b>Total interest income</b>	<b>1,678,581</b>	<b>1,975,942</b>
Interest expense		
Customer deposits	841,511	968,985
Deposits from other banks and banking institutions	249	229
Other interest expenses	19,643	36,398
<b>Total interest expense</b>	<b>861,403</b>	<b>1,005,612</b>
<b>6. FEES AND COMMISSION INCOME - Group and Company</b>		
Fees and commission on loans and advances	72,238	65,205
Other fees and commissions	15,709	18,719
	<b>87,947</b>	<b>83,924</b>
<b>7. NET TRADING INCOME - Group and Company</b>		
Foreign exchange	24,149	29,925
Other	14,080	11,915
	<b>38,229</b>	<b>41,840</b>
<b>8. OTHER REVENUE - Group and Company</b>		
Service income	13,068	13,516
Other income	7,357	9,005
	<b>20,425</b>	<b>22,521</b>
<b>9. OPERATING EXPENSES - Group and Company</b>		
<b>(a) Personnel expenses</b>		
Salaries	355,535	342,052
Other staff costs	11,214	9,437
	<b>366,749</b>	<b>351,489</b>

The average number of employees of the Group and Company during the year was 122 (2016 - 117). 54 employees were management staff (2016 - 54) and 70 employees were non-management staff (2016 - 63).

**(b) Other operating expenses**

Donations	-	10,775
Insurance expenses	37,261	37,571
Legal expenses	9,198	5,813
Occupancy expenses	75,785	73,186
Other operating expenses	141,311	132,804
	<b>263,555</b>	<b>260,149</b>

**10. PROFIT BEFORE INCOME TAX - Group and Company**

	2017 KShs'000	2016 KShs'000
Profit before income tax is arrived at after charging/(crediting):		
Depreciation expense (Note 19)	42,041	44,185
Amortisation of prepaid operating lease rentals (Note 20)	7,999	7,999
Amortisation of intangible assets (Note 21)	2,464	2,602
Directors fees	- As directors	5,265
	- As employees	57,641
Auditors remuneration	4,550	4,025
Profit on sale of property and equipment	( 5)	( 625)

**11. INCOME TAX**

	2017 KShs'000	2016 KShs'000
<b>(a) Income tax expense - Group</b>		
<i>Current tax expense:</i>		
- Current year	74,051	110,128
- Adjustment for prior year	1,421	( 13)
	<b>75,472</b>	<b>110,115</b>
<i>Deferred tax credit (Note 22):</i>		
- Current year	(30,530)	( 38,338)
- Adjustment for prior year	22,633	-
	( 7,897)	( 38,338)
<b>Total tax expense</b>	<b>67,575</b>	<b>71,777</b>

The tax on the bank's profit differs from the theoretical amount using the basic tax rate as follows:

	2017 KShs'000	2016 KShs'000
<b>Profit before income tax</b>	<b>227,597</b>	<b>301,904</b>
Tax at applicable rate	68,279	90,571
Net effect of non-deductible costs and non-taxable income	( 24,758)	( 18,781)
Prior year deferred tax adjustment	22,633	-
Prior year under/(over) provision of current tax	1,421	( 13)
<b>Total tax expense</b>	<b>67,575</b>	<b>71,777</b>

**(b) Tax recoverable - Group**

At 1 January	( 7,353)	( 19,213)
Charge for the year	75,472	110,115
Paid during the year	(115,208)	( 98,255)
<b>At 31 December</b>	<b>( 47,089)</b>	<b>( 7,353)</b>

**(c) Income tax expense - Company****Current tax expense:**

- Current year	74,051	110,128
- Adjustment for prior year	-	( 13)
	74,051	110,115
<b>Deferred tax credit (Note 22):</b>		
- Current year	(30,530)	( 38,338)
- Adjustment for prior year	22,633	-
	( 7,897)	( 38,338)
<b>Total tax expense</b>	<b>66,154</b>	<b>71,777</b>

The tax on the bank's profit differs from the theoretical amount using the basic tax rate as follows:

	2017	2016
	KShs'000	KShs'000
<b>Profit before income tax</b>	<b>232,465</b>	<b>301,904</b>
Tax at applicable rate	69,740	90,571
Net effect of non-deductible costs and non-taxable income	( 23,219)	( 18,781)
Prior year deferred tax adjustment	22,633	-
Prior year under/(over) provision of current tax	-	( 13)
<b>Total tax expense</b>	<b>66,154</b>	<b>71,777</b>

**(d) Tax recoverable - Company**

At 1 January	( 7,353)	( 19,213)
Charge for the year	74,051	110,115
Paid during the year	( 113,787)	( 98,255)
<b>At 31 December</b>	<b>( 47,089)</b>	<b>( 7,353)</b>

## 12. BASIC EARNINGS PER SHARE - Group

The calculation of basic earnings per share is based on:

Net profit for the year attributable to shareholders (KShs '000)	<b>160,022</b>	<b>230,127</b>
Number of ordinary shares in issue during the year	<b>22,518,750</b>	<b>22,518,750</b>
Earnings per share (KShs)	<b>7.10</b>	<b>10.22</b>

At 31 December 2017 there are no ordinary shares with dilutive potential (2016 – Nil).

## 13. CASH AND BALANCES WITH CENTRAL BANK OF KENYA

	<b>2017</b> KShs'000	<b>2016</b> KShs'000
Group and Company		
Cash on hand	131,327	126,159
Balances with Central Bank of Kenya:		
- Cash reserve ratio	684,158	642,425
- Other	420,661	763,423
	<b>1,236,146</b>	<b>1,532,007</b>

The cash ratio reserve is non-interest earning and is based on the value of deposits as adjusted for Central Bank of Kenya requirements. At 31 December 2017, the cash reserve ratio requirement was 5.25% of eligible deposits (2016 – 5.25%). The funds are available for use by the Bank in its day-to-day operations in a limited way provided that on any given day this balance does not fall below 3.00% requirement and provided the overall average in the month is at least 5.25%.

## 14. PLACEMENTS WITH OTHER BANKS

	<b>2017</b> KShs'000	<b>2016</b> KShs'000
Group and Company		
Due within 12 months of reporting date	<b>714,300</b>	<b>548,346</b>

## 15. INVESTMENTS IN GOVERNMENT SECURITIES

### Group and Company

#### Held to maturity

##### **Treasury Bills:**

Maturing within 90 days of reporting date	1,610,906	848,430
Maturing after 90 days of reporting date	778,249	960,167
	<b>2,389,155</b>	<b>1,808,597</b>
<b>Treasury bonds:</b>		
Maturing between 0 months and 3 months	92,336	-

Maturing between 3 months and 1 year	105,253	-
Maturing between 1 year and 5 years	292,359	404,689
Maturing after 5 years	606,853	725,612
	<b>1,096,801</b>	<b>1,130,301</b>
	<b>3,485,956</b>	<b>2,938,898</b>

The weighted average effective interest rate on Government securities at 31 December 2017 was 10.62% (2016 – 11.01%).

<b>16. LOANS AND ADVANCES TO CUSTOMERS</b>	<b>2017</b> KShs'000	<b>2016</b> KShs'000
<b>(a) Group</b>		
Overdrafts	4,343,656	3,891,571
Loans	4,883,398	4,460,678
Bills discounted	114,808	487,670
Hire purchase	469,973	483,719
Premium financing	242,268	307,192
Bills purchased	282,230	5,271
	10,336,333	9,636,101
Less: Impairment losses reserve (Note 16(c))	( 719,368)	( 661,574)
	<b>9,616,965</b>	<b>8,974,527</b>
<b>(b) Company</b>		
Overdrafts	4,254,289	3,802,205
Loans	4,827,738	4,405,017
Bills discounted	114,808	487,670
Hire purchase	469,973	483,719
Premium financing	242,268	307,192
Bills purchased	282,230	5,271
	10,191,306	9,491,074
Less: Impairment losses reserve (Note 16(d))	( 580,836)	( 527,910)
	<b>9,610,470</b>	<b>8,963,164</b>

**(c) Impairment losses reserve – Group**

<b>2017:</b>	<b>Specific impairment KShs '000</b>	<b>Portfolio impairment KShs '000</b>	<b>Total KShs '000</b>
At 1 January 2017	635,240	26,334	661,574
Impairment losses made in the year	55,513	6,535	62,048
Impairment recovered/unrequired in the year	( 45)	-	( 45)
Amounts released to interest income	( 261)	-	( 261)
Write-offs during the year	( 3,948)	-	( 3,948)
<b>At 31 December 2017</b>	<b>686,499</b>	<b>32,869</b>	<b>719,368</b>

<b>2016:</b>			
At 1 January 2016	748,105	28,283	776,388
Impairment losses made in the year	266,608	( 1,949)	264,659
Impairment recovered/unrequired in the year	(114,392)	-	(114,392)
Write-offs during the year	(265,081)	-	(265,081)
<b>At 31 December 2016</b>	<b>635,240</b>	<b>26,334</b>	<b>661,574</b>

**(d) Impairment losses reserve – Company**

<b>2017:</b>	<b>Specific impairment KShs '000</b>	<b>Portfolio impairment KShs '000</b>	<b>Total KShs '000</b>
<b>At 1 January 2017</b>	<b>501,576</b>	<b>26,334</b>	<b>527,910</b>
Impairment losses made in the year	50,645	6,535	57,180
Impairment recovered/unrequired in the year	( 45)	-	( 45)
Amounts released to interest income	( 261)	-	( 261)
Write-offs during the year	( 3,948)	-	( 3,948)
<b>At 31 December 2017</b>	<b>547,967</b>	<b>32,869</b>	<b>580,836</b>

<b>2016:</b>			
At 1 January 2016	558,157	28,283	586,440
Impairment losses made in the year	322,891	(1,949)	320,942
Impairment recovered/unrequired in the year	(114,391)	-	(114,391)
Write-offs during the year	(265,081)	-	(265,081)
<b>At 31 December 2016</b>	<b>501,576</b>	<b>26,334</b>	<b>527,910</b>

	2017 KShs'000	2016 KShs'000
<b>(e) Net impairment (write backs)/losses – Group</b>		
Impairment losses made in the year (Note 16(c))	62,048	264,659
Recoveries during the year	( 8,674)	(114,372)
<b>Net charge to profit or loss</b>	<b>53,374</b>	<b>150,287</b>

	2017 KShs'000	2016 KShs'000
<b>(f) Net impairment (write backs)/losses – Company</b>		
Impairment losses made in the year (Note 16(d))	57,180	320,942
Write-offs during the year (Subsidiaries)	-	( 64,537)
Recoveries during the year	( 8,674)	(114,372)
<b>Net charge to profit or loss</b>	<b>48,506</b>	<b>142,033</b>

#### **(g) Non-performing loans and advances – Group and Company**

Loans and advances include a net amount of KShs 435,271,000 (2016 – KShs 151,685,000) for the Group and KShs 428,776,000 (2016 – KShs 140,322,000) for the Company, which have been classified as non-performing.

The estimated value of securities held against this net balance is KShs 270,562,000 (2016 – KShs 292,232,000).

	2017 KShs'000	2016 KShs'000
Interest on impaired loans and advances which has not yet been received in cash	260,377	261,979

### **17. OTHER ASSETS**

	2017 KShs'000	2016 KShs'000
Group and Company		
Items in transit	134,986	172,709
Accounts receivable and prepayments	130,342	55,122
	<b>265,328</b>	<b>227,831</b>

### **18. INVESTMENT IN SUBSIDIARIES**

#### **(a) Investment in subsidiaries**

##### **Company ownership**

The First National Finance Bank Ltd	100%	104,375	104,375
Guilders International Bank Ltd	100%	196,000	196,000
		<b>300,375</b>	<b>300,375</b>

**(b) Balances due to subsidiary companies**

Balance as at 1 January	366,213	366,313
Net loans movement	-	( 100)
Prior year tax paid by Holding Company	( 1,421)	-
<b>Balance as at 31 December</b>	<b>364,792</b>	<b>366,213</b>

**Comprising:**

The First National Finance Bank Ltd	156,245	156,245
Guilders International Bank Ltd	208,547	209,968
	<b>364,792</b>	<b>366,213</b>

In the view of the directors, the investment in subsidiaries is not impaired.

**19. PROPERTY AND EQUIPMENT**

**Group and Company**

2017:	Buildings KShs'000	Leasehold improvements KShs'000	Equipment furniture and fittings KShs'000	Motor vehicles KShs'000	Total KShs'000
<b>At 1 January 2017</b>	<b>51,503</b>	<b>120,125</b>	<b>133,411</b>	<b>47,899</b>	<b>352,938</b>
Additions	-	4,072	1,420	-	5,492
Write offs	-	-	( 305)	-	( 305)
Disposals	-	-	( 110)	-	( 110)
<b>At 31 December 2017</b>	<b>51,503</b>	<b>124,197</b>	<b>134,416</b>	<b>47,899</b>	<b>358,015</b>
<b>Depreciation</b>					
<b>At 1 January 2017</b>	<b>15,564</b>	<b>88,636</b>	<b>93,417</b>	<b>19,647</b>	<b>217,264</b>
Charge for the year	1,570	15,171	14,541	10,759	42,041
Write offs	-	-	( 17)	-	( 17)
Disposals	-	-	( 100)	-	( 100)
<b>At 31 December 2017</b>	<b>17,134</b>	<b>103,807</b>	<b>107,841</b>	<b>30,406</b>	<b>259,188</b>
<b>Carrying amount</b>					
<b>At 31 December 2017</b>	<b>34,369</b>	<b>20,390</b>	<b>26,575</b>	<b>17,493</b>	<b>98,827</b>

**Group and Company**

<b>2016:</b>	<b>Buildings KShs'000</b>	<b>Leasehold improvements KShs'000</b>	<b>Equipment furniture and fittings KShs'000</b>	<b>Motor vehicles KShs'000</b>	<b>Total KShs'000</b>
<b>At 1 January 2016</b>	<b>51,503</b>	<b>116,485</b>	<b>135,636</b>	<b>47,649</b>	<b>351,273</b>
Additions	-	3,696	5,041	1,450	10,187
Write offs	-	( 56)	( 7,266)	-	( 7,322)
Disposals	-	-	-	( 1,200)	( 1,200)
<b>At 31 December 2016</b>	<b>51,503</b>	<b>120,125</b>	<b>133,411</b>	<b>47,899</b>	<b>352,938</b>
Depreciation					
At 1 January 2016	13,994	72,856	85,445	9,256	181,551
Charge for the year	1,570	15,836	15,238	11,541	44,185
Write offs	-	( 56)	( 7,266)	-	( 7,322)
Disposals	-	-	-	( 1,150)	( 1,150)
<b>At 31 December 2016</b>	<b>15,564</b>	<b>88,636</b>	<b>93,417</b>	<b>19,647</b>	<b>217,264</b>
Carrying amount					
<b>At 31 December 2016</b>	<b>35,939</b>	<b>31,489</b>	<b>39,994</b>	<b>28,252</b>	<b>135,674</b>

The gross carrying value of fully depreciated leasehold improvements and equipment that are still in use is KShs 133,941,290 (2016 – KShs 96,621,276). Such assets would have attracted a notional depreciation of KShs 28,624,654 (2016 – KShs 21,266,074).

## 20. PREPAID OPERATING LEASE RENTALS

### Group and company

The net historical book value of leasehold land has been classified as prepaid operating lease rentals as below:

	<b>2017</b> <b>KShs'000</b>	<b>2016</b> <b>KShs'000</b>
<b>Cost</b>		
<b>At 1st January and 31st December</b>	<b>269,201</b>	<b>269,201</b>
Amortisation		
At 1 January	19,127	11,128
Amortisation for the year	7,999	7,999
At 31 December	27,126	19,127
<b>Carrying amount as at 31 December</b>	<b>242,075</b>	<b>250,074</b>

## 21. INTANGIBLE ASSETS - SOFTWARE

### Group and company

#### Cost

At 1 January		25,951	23,864
Additions		-	3,020
Write-offs		-	( 933)
At 31 December		25,951	25,951
<b>Amortisation</b>			
At 1 January		21,008	19,339
Amortisation during the year		2,464	2,602
Write-offs		-	( 933)
At 31 December		23,472	21,008
<b>Carrying amount as at 31 December</b>		<b>2,479</b>	<b>4,943</b>

## 22. DEFERRED TAX ASSET

### Group and company

Deferred tax asset at 31 December 2016 and 2017 are attributable to the items detailed in the table below:

2017	At 1 January 2017 KShs'000	Prior year (over)/under provision KShs'000	Recognised in profit or loss KShs '000	At 31 December 2017 KShs '000
<b>Arising from:</b>				
Property and equipment	19,977	(22,633)	6,102	3,446
Provision for loans and advances	50,372	-	(29,211)	21,161
Gratuity provision	13,350	-	45,520	58,870
Leave accrual	1,998	-	8,119	10,117
	<b>85,697</b>	<b>(22,633)</b>	<b>30,530</b>	<b>93,594</b>

## 2016

### Arising from:

Property and equipment	17,867	-	2,110	19,977
Provision for loans and advances	21,971	-	28,401	50,372
Gratuity provision	5,250	-	8,100	13,350
Leave accrual	2,271	-	( 273)	1,998
	<b>47,359</b>	-	<b>38,338</b>	<b>85,697</b>

### 23. CUSTOMERS DEPOSITS

Group and Company	2017 KShs'000	2016 KShs'000
Non-profit institutions and individuals	9,578,845	8,910,211
Private enterprises	2,838,740	2,608,040
Foreign currency accounts	700,555	794,459
	<b>13,118,140</b>	<b>12,312,710</b>

### 24. OTHER LIABILITIES

#### Group and Company

Sundry creditors	122,403	76,726
Accruals	115,033	49,362
	<b>237,436</b>	<b>126,088</b>

### 25. PROVISIONS

#### Group and Company

##### (a) Gratuity provision

The Company operates a non-contributory gratuity scheme for qualifying employees paid at the discretion of management. An employee who works for more than five years is eligible for the gratuity amount based on the lower of six months monthly salary or an equivalent of 15 days salary for every year worked. The lump sum benefits are payable to the employees of the Bank on their normal retirement at age 55, on leaving service, on ill-health early retirement or on death in service based on service completed and salary at date of leaving service. The most recent actuarial valuations of the present value of the obligation were carried out at 31 December 2017 by Zamara Actuaries, Administrators & Consultants Limited (formerly, Alexander Forbes).

A provision is made in the financial statements for the estimated liability in respect of the benefits promised under the arrangement. The movement in provision is as shown below:

	2017 KShs'000	2016 KShs'000
Value of obligation at 1 January	44,500	17,500
Actuarial loss – obligation	20,400	27,000
	<b>64,900</b>	<b>44,500</b>
<b>Included in profit or loss</b>		
Actuarial loss – obligation	<b>20,400</b>	<b>27,000</b>

The principal assumptions used for the purposes of the actuarial valuations were as follows:

Discount rate	13.5% per annum
Salary escalation rate	6% per annum
Mortality-in-service	A 1949/52 Ultimate
Ill-health early retirement	At rates consistent with similar arrangements
Withdrawals	At rates consistent with similar arrangements
Retirement age	55 years

The actuarial valuation of the gratuity arrangement are sensitive to the actuarial assumptions made which could change based on future events.

<b>(b) Other provisions</b>	<b>2017 KShs'000</b>	<b>2016 KShs'000</b>
Leave provision	5,637	6,659
Utility costs	2,031	800
	<b>7,668</b>	<b>7,459</b>
<b>Total Gratuity and Other provisions</b>	<b>72,568</b>	<b>51,959</b>

## 26. RESERVES

### Group and Company

#### (a) Share capital

##### Authorised

25,000,000 ordinary shares of KShs 20 each	500,000	500,000
--	---------	---------

##### Issued and fully paid

22,518,750 ordinary shares of KShs 20 each	450,375	450,375
--	---------	---------

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at general meetings of the parent company.

#### (b) Statutory credit risk reserve

This represents an amount set aside to cover additional provisions for loan losses required to comply with the requirements of Central Bank of Kenya Prudential Guidelines. The amount is not available for distribution. The reserve balance as at 31 December 2017 was KShs 67,773,000 (2015 – 65,112,000).

## 27. ASSETS PLEDGED AS SECURITY

As at 31 December 2017, treasury bonds/bills amounting to KShs 50,000,000 (2016 – KShs 100,000,000) with Bank of India were pledged as security for letter of credit facilities.

## 28.NOTES TO THE STATEMENT OF CASH FLOWS

### GROUP CASH FLOWS

#### (a) Reconciliation of profit before income tax to cash flows from operating activities

	2017 KShs '000	2016 KShs '000
Profit before income tax	227,597	301,904
Depreciation	42,041	44,185
Amortisation of intangible asset	2,464	2,602
Prepaid operating lease rentals amortisation	7,999	7,999
Property and equipment write offs	288	-
Profit on sale of property and equipment	( 5)	( 625)
	280,384	356,065
<b>(Increase)/decrease in operating assets</b>		
Central Bank of Kenya cash reserve ratio	( 41,733)	7,970
Loans and advances to customers	(642,438)	268,208
Government securities maturing in more than 3 months	307,754	(828,259)
Other assets	( 37,497)	( 56,679)
	(413,914)	(608,760)
<b>Increase/(decrease) in operating liabilities</b>		
Customers deposits	805,430	(181,591)
Other liabilities	111,348	23,595
Provisions	20,609	23,727
	937,387	(134,269)
Net cash flows from/used in operations before income tax	803,857	(386,964)
Income taxes paid	(115,208)	( 98,255)
<b>Net cash flows from operating activities</b>	<b>688,649</b>	<b>(485,219)</b>

#### (b) Analysis of the balances of cash and cash equivalents

Group	2017 KShs '000	2016 KShs '000	Change in the year KShs '000
Balances with Central Bank of Kenya	420,661	763,423	(342,762)
Cash on hand	131,327	126,159	5,168
Placements with other banks	714,300	548,346	165,954
Treasury bills maturing within 3 months	1,610,906	848,430	762,476
Treasury bonds maturing within 3 months	92,336	-	92,336
	<b>2,969,530</b>	<b>2,286,358</b>	<b>683,172</b>

**COMPANY CASH FLOWS**
**(c) Reconciliation of profit before income tax to cash flows from operating activities**

	2017 KShs '000	2016 KShs '000
Profit before income tax	232,465	310,158
Depreciation	42,041	44,185
Amortisation of intangible asset	2,464	2,602
Prepaid operating lease rentals amortisation	7,999	7,999
Property and equipment write offs	288	-
Profit on sale of property and equipment	( 5)	( 625)
	285,252	364,319
(Increase)/decrease in operating assets		
Central Bank of Kenya cash reserve ratio	( 41,733)	7,970
Loans and advances to customers	(647,306)	260,054
Government securities maturing in more than 3 months	307,754	(828,259)
Other assets	( 37,497)	( 56,679)
	(418,782)	(616,914)
Increase/(decrease) in operating liabilities		
Customers deposits	805,430	(181,591)
Due to subsidiary companies	( 1,421)	-
Other liabilities	111,348	23,595
Provisions	20,609	23,727
	935,966	(134,269)
Net cash flows from/used in operations before income tax	802,436	(386,864)
Income taxes paid	(113,787)	( 98,255)
<b>Net cash flows from operating activities</b>	<b>688,649</b>	<b>(485,119)</b>

**(d) Analysis of the balances of cash and cash equivalents**

Company	2017 KShs '000	2016 KShs '000	Change in the year KShs '000
Balances with Central Bank of Kenya	420,661	763,423	(342,762)
Cash on hand	131,327	126,159	5,168
Placements with other banks	714,300	548,346	165,954
Treasury bills maturing within 3 months	1,610,906	848,430	762,476
Treasury bonds maturing within 3 months	92,336	-	92,336
	<b>2,969,530</b>	<b>2,286,358</b>	<b>683,172</b>

## 29. CONTINGENT LIABILITIES

### Group and Company

In the ordinary course of business, the Group conducts business involving guarantees, acceptances and performance bonds. These facilities are offset by corresponding obligations of third parties. At the year end, the contingencies were as follows:

	2017 KShs '000	2016 KShs '000
<b>Commitments with respect to:</b>		
Irrevocable letters of credit	303,133	367,993
Guarantees	521,575	594,928
Bills for collection	18,646	36,834
Swaps	73,968	26,765
	<b>917,322</b>	<b>1,026,520</b>

### Nature of contingent liabilities

Guarantees are generally written by a bank to support performance by a customer to third parties. The Bank will only be required to meet these obligations in the event of the customer's default.

Letters of credit commit the Bank to make payment to third parties, on production of documents, which are subsequently reimbursed by customers.

An acceptance is an undertaking by a bank to pay a bill of exchange drawn on a customer. The Bank expects most acceptances to be presented and reimbursement by the customer is almost immediate.

In the ordinary course of business, the bank and its subsidiaries are defendants in various litigation and claims. Although there can be no assurances, the directors believe, based on the information currently available and legal advice, that the claims can be successfully defended and therefore no provision has been made in the financial statements.

The Kenya Revenue Authority (KRA) reviewed the Bank's loan provisions for the years 2014 and 2015 and issued their findings with the intention to disallow certain provisions expensed in these two years. The Bank has held several consultative meetings with KRA on the matter. The matter is not yet concluded. No provision for liability has been made with respect to this matter as the Directors believe that no material amount will arise therefrom.

## 30. RELATED PARTY TRANSACTIONS

### (a) Loans and advances

The Bank has entered into transactions with its staff, directors, significant shareholders and their affiliates.

	2017 KShs'000	2016 KShs'000
The aggregate amount of loans:		
Loans to employees:		
Balance at the beginning of the year	22,218	28,733
Loans advanced during the year	7,452	15,995
Loans repayments received	( 8,674)	( 22,510)
<b>Balance at end of year</b>	<b>20,996</b>	<b>22,218</b>
Loans and advances to directors, shareholders and associates	111,443	301,063
<b>Off balance sheet items</b>	<b>17,106</b>	<b>16,556</b>

The related interest income in 2017 was KShs 41,218,871 (2016 – KShs 35,052,516).

**(b) Key management remuneration**

	2017 KShs '000	2016 KShs '000
Salaries and other employee benefits	<b>76,751</b>	<b>73,399</b>

Salaries and other employee benefits include those relating to the senior management.

(c) In the normal course of business, the bank has entered into transactions with certain related parties. These transactions are at commercial terms and conditions.

**31. OPERATING LEASES**

Operating lease rentals are payable as follows:

	2017 KShs'000	2016 KShs'000
Tenancy		
Less than one year	46,630	40,423
Between one and five year	143,937	120,291
Over 5 years	40,862	35,013
	<b>231,429</b>	<b>195,727</b>

The Bank leases a number of bank premises under operating leases. The leases typically run for an initial period of between five and six years with an option to renew the lease at its expiry. During the year ended 31 December 2017, KShs 52,412,107 (2016 – KShs 49,411,750) was recognised as an expense in the statement of comprehensive income in respect of operating leases.

**32. SUBSEQUENT EVENTS**

There are no material events after the reporting date which require to be disclosed (2016: None).







*Your Preferred Bank*

**Administrative Office**

2nd floor 1st and  
Guardian Centre, Biashara Street  
00200 ,67681 :P.O. Box  
Nairobi  
/ 2226774 / 2226771 (020 254) :Tel  
2226341  
733888060/722282213 254 :Mobile  
216633/213282 (020 254) :Fax  
[headoffice@guardian-bank.com](mailto:headoffice@guardian-bank.com)

**Mombasa Branch**

Oriental Building, Nkrumah Rd  
Mombasa ,80100 ,40619 :P.O. Box  
(041 254) :Tel  
2222369/2227473/2223594  
733888059/722282216 254 :Mobile  
2227634 (041 254) :Fax  
[mombasa@guardian-bank.com](mailto:mombasa@guardian-bank.com)

**Biashara Street Branch**

Guardian Centre, Biashara Street  
Nairobi ,00200 ,67437 :P.O. Box  
(020 254) :Tel  
2226341/2226774/2226771  
733888060/722282213 254 :Mobile  
216633/213282 (020 254) :Fax  
[biashara@guardian-bank.com](mailto:biashara@guardian-bank.com)

**Nyali Branch, Nyali**

,Links Plaza, Ground floor,Links Road  
80118-34375 .Post Box No  
Nyali  
2552287/2552286-020-254 .Tel. No  
773456428-254 :Mobile  
[nyali@guardian-bank.com](mailto:nyali@guardian-bank.com)

**Westlands Branch**

Brick Court Hse, Mpaka Road  
00800 ,66568 :P. O. Box  
Nairobi  
(020 254) :Tel  
4440387/4442273/4443970  
733888054/722282217 254 :Mobile  
4443792 (020 254) :Fax  
[westlands@guardian-bank.com](mailto:westlands@guardian-bank.com)

**Eldoret Branch**

Biharilal hse, Uganda Road  
30100 ,7685 :P.O. Box  
Eldoret  
61250/61248 (20)(053 254) :Tel  
733888053/722282219 254 :Mobile  
61236 (20)(053 254) :Fax  
[eldoret@guardian-bank.com](mailto:eldoret@guardian-bank.com)

**Mombasa Road Branch, Nairobi**

Tulip House, Ground Floor, Mombasa  
Road  
Nairobi ,00100 ,42060 :P. O. Box  
(020 254) :Tel  
550234/550233/550232/550231  
733888019/717876291 254 :Mobile  
[msaroad@guardian-bank.com](mailto:msaroad@guardian-bank.com)

**Kisumu Branch**

Amalo Plaza, Ground Floor  
Oginga Odinga Road, Central Square  
40100 ,2816 :P.O. Box  
Kisumu  
21665/21646 (20)(057 254) :Tel  
733888052/722282206 254 :Mobile  
21659 (20)(057 254) :Fax  
[kisumu@guardian-bank.com](mailto:kisumu@guardian-bank.com)

**Ngong Road Branch, Nairobi**

The Greenhouse, Ground floor, Ngong  
,Road  
00200-9822 .P.O. Box No  
.Nairobi  
2552291/2552290-20-254 .Tel. No  
773456429-254 :Mobile  
[ngongrd@guardian-bank.com](mailto:ngongrd@guardian-bank.com)

**Nakuru Branch**

Parana House, Ground Floor  
Kenyatta Avenue  
Nakuru ,20100-18633 .P.O. Box No  
77/774210772/254774210771 :Mobile  
4210773  
[nakuru@guardian-bank.com](mailto:nakuru@guardian-bank.com)